

# Australian Council for International Development



AUSTRALIAN  
COUNCIL  
FOR  
INTERNATIONAL  
DEVELOPMENT

Annual Report 2016-17



## ACFID'S MEMBERS

**126**

FULL MEMBERS



- **23** LARGE NGOs
- **44** MEDIUM NGOs
- **59** SMALL NGOs

**18**

AFFILIATE MEMBERS



## GLOBAL ALLOCATION OF MEMBERS' FUNDING FOR

\$20M+

- Cambodia
- Ethiopia
- India
- Indonesia
- Kenya
- Laos
- Lebanon
- Myanmar
- Nepal
- Papua New Guinea
- South Sudan
- Timor-Leste
- Uganda
- Vietnam
- Zimbabwe

\$10M+

- Afghanistan
- Bangladesh
- Burundi
- Fiji
- Iraq
- Malawi
- Pakistan
- Philippines
- Solomon Islands
- Somalia
- Sri Lanka
- Vanuatu

\$5M+

- China
- Democratic Republic of the Congo
- Mozambique
- Palestinian Territories
- Rwanda
- South Africa
- Sudan
- Syria
- Tanzania
- Thailand
- Zambia

\$1M+

- Bolivia
- Brazil
- Cameroon
- Chad
- Colombia
- Ecuador
- Eritrea
- Ghana
- Guatemala
- Haiti
- Honduras
- Jordan
- Lesotho
- Mongolia
- Nicaragua
- Niger
- Nigeria
- Peru
- Senegal
- Swaziland
- Turkey

<\$1M >\$300K

- Bosnia and Herzegovina
- Burkina Faso
- Central African Republic
- Gambia
- Georgia
- Madagascar
- Mexico
- Samoa
- Sierra Leone
- Togo
- Tonga
- Yemen

<\$300K

- Albania
- Argentina
- Bhutan
- Comoros
- Congo
- Côte D'Ivoire
- Democratic People's Republic of Korea
- Djibouti
- Egypt
- El Salvador
- Federated States of Micronesia
- Greece
- Guinea
- Israel
- Kazakhstan
- Kiribati
- Malaysia
- Mali
- Marshall Islands
- Moldova
- Paraguay
- Serbia
- Ukraine
- United Arab Emirates

### LATIN AMERICA

16 Organisations

197 Projects

Top two focus areas by funding:  
Child Focused Activities; Education

**\$28M** Total Funding

### AFRICA

59 Organisations

1,003 Projects

Top two focus areas by funding:  
Health; Humanitarian Aid and Emergency Response.

**\$294M** Total Funding

ACFID'S MEMBERS HAVE

**4,610**

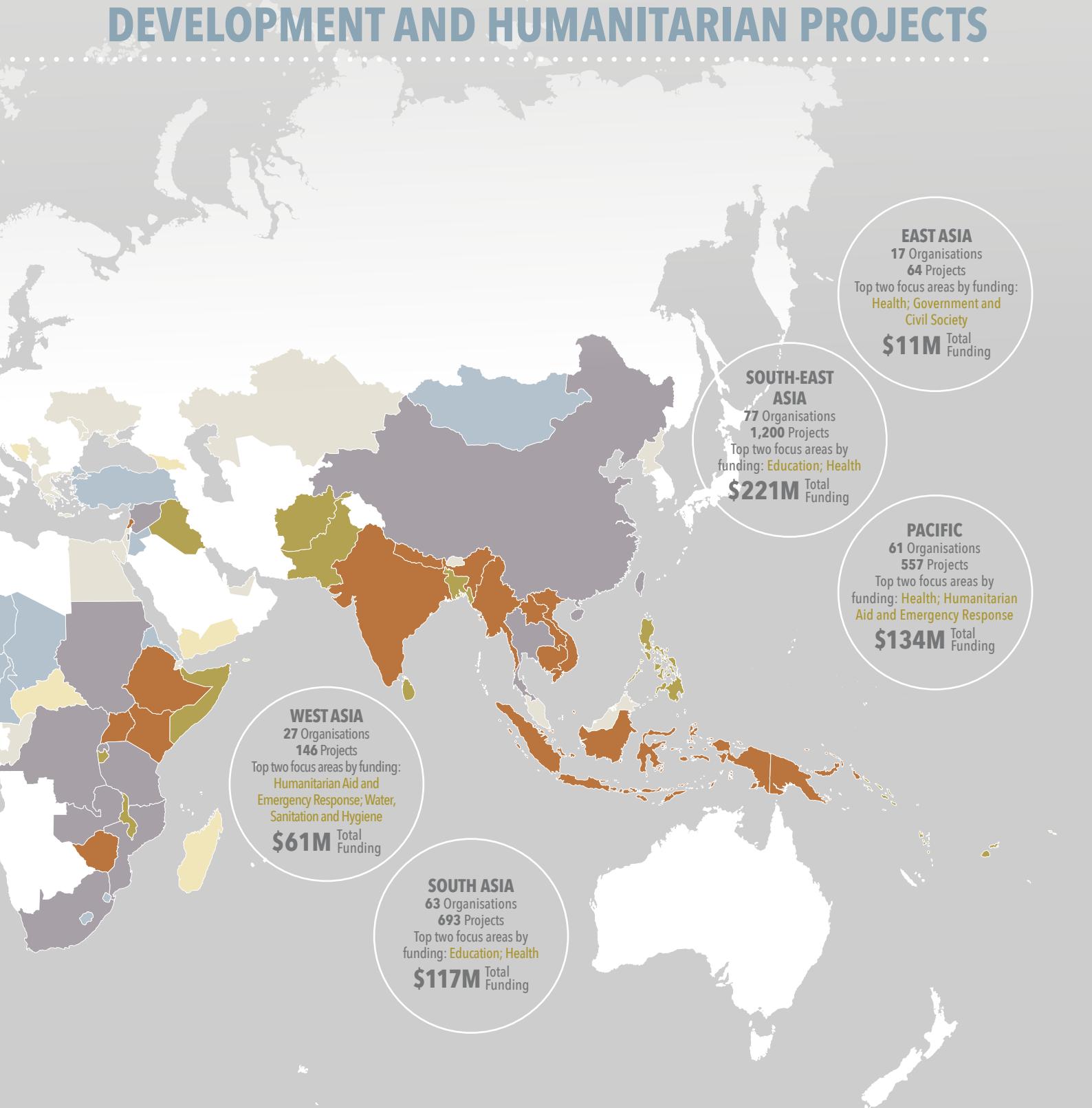
TOTAL EMPLOYEES



- **2,178** OVERSEAS VOLUNTEERS
- **23,356** DOMESTIC VOLUNTEERS

- RECEIVED \$930M FROM 1.55M INDIVIDUAL DONORS
- INVESTED \$1.14BN IN INTERNATIONAL PROJECTS
- DELIVERED 4,105 PROJECTS IN 98 COUNTRIES

## DEVELOPMENT AND HUMANITARIAN PROJECTS



# ACFID's Vision, Purpose and Values

The Australian Council for International Development (ACFID) is the peak body for Australian non-government organisations involved in international development and humanitarian action.

## ABOUT ACFID

Our vision is of a world where all people are free from extreme poverty, injustice and inequality and where the earth's finite resources are managed sustainably. Our purpose is to lead and unite our members in action for a just, equitable and sustainable world.

Founded in 1965, ACFID currently has 126 members and 18 affiliates operating in more than 90 developing countries. In 2015-16, the total revenue raised by ACFID's members amounted to \$1.6 billion, \$930 million of which was raised by 1.55 million individual donors. ACFID's members range from large Australian multi-sectoral organisations that are linked to international federations of Non-Government Organisations (NGOs), agencies with specialised thematic expertise, and smaller community based groups, with a mix of secular and faith based organisations.

ACFID's members comply with ACFID's Code of Conduct, a voluntary, self-regulatory sector code of good practice that aims to improve international development and humanitarian action outcomes and increase stakeholder trust by enhancing the transparency, accountability and effectiveness of signatory organisations. Covering 9 Quality Principles, 32 Commitments and 90 Compliance Indicators, the Code sets good standards for program effectiveness, fundraising, governance and financial reporting. Compliance includes annual reporting and checks, accompanied by an independent complaints-handling process.

## ACFID'S VALUES

**Respect for human rights.** We champion human rights as a precondition for sustainable and equitable development and promote rights-based approaches that hold power-holders to account.

**Gender justice.** We stand for social, political and economic gender equality and see gender justice as both an end in itself and a means to alleviating poverty, reducing inequality and building peace.

**Systemic and transformational change.** We are committed to development that addresses the root causes of poverty, conflict and injustice and transforms the lives of the poorest and most marginalised people.

**A strong independent civil society.** We believe that a vibrant civil society is an essential feature of free societies, bringing benefits to the public that governments and the market cannot do alone.

**Environmental sustainability.** We promote environmentally sustainable development solutions because poverty reduction, natural resource management and development are inextricably linked.

**Accountability and transparency.** We promote accountability and transparency as a standard of good practice for NGOs and other development actors, particularly downward accountability to people affected by poverty or crisis.

**Quality and innovation.** We exist to support and promote quality, innovation and continuous improvement in NGO governance, management and practice.

# Contents

ACFID's Vision, Purpose and Values	04
A Message from ACFID's President	06
A Message from ACFID's CEO	07
<b>Goal One:</b> An Engaged Public	08
<b>Goal Two:</b> Australia's Leadership	14
<b>Goal Three:</b> Member Influence and Effectiveness	20
<b>Goal Four:</b> A Strong ACFID	30
Annual Statistical Survey	34
ACFID Board 2016-17	36
ACFID Awards 2016	38
Expert Advisory Committees	39
Communities of Practice	42
Submissions, reports and major forums	46
Concise Financial Reports	48
Acknowledgements	57

## A NOTE OF THANKS FROM ACFID'S CEO, MARC PURCELL

I am grateful to the many hundreds of hours people have volunteered for collaborative action under ACFID's banner, from ACFID's very committed board under President Sam Mostyn's excellent stewardship; the care and precision of ACFID's Code of Conduct Committee led strongly by Chair Clare Petre; and staff and members who drive our wonderful communities of practice and specialist committees.

In addition to our invaluable partnership with the Department of Foreign Affairs and Trade (DFAT), we are indebted to our members and partners for their collaboration in common endeavors. Finally, I would like to thank the highly professional, dedicated and member-focused secretariat staff at ACFID for their hard work and commitment to ACFID's mission.

# A Message from ACFID's President



## Sam Mostyn reflects on her time as ACFID's President

Throughout my career, I have never been forced to think so deeply about such complex issues as I have as ACFID's President. Coming from outside of the sector, I was struck by the confronting challenges which aid and development organisations encountered. Equally, I was struck by the way they were met with such compassion, intelligence, and commitment.

I became President in a period marked by declining Government funding; the loss of AusAID; and uncertainty over the positioning of development in Australia's foreign policy. However, ACFID continued to resolutely make the case for aid and aid effectiveness. Driven by people who care deeply about tackling poverty and inequality, the sector diligently fought for aid funding while maintaining constructive relationships with the Government in turbulent times.

It was the ability of the sector and ACFID's board to tackle adversity like this which inspired my own personal pride as President and gave me strength to answer the big strategic questions which were asked of us. It is of great credit to ACFID's board and executive that it was open to challenge and never shirked its responsibility to tackle these difficult issues.

Over my tenure the sector has shown great capacity to come together at decisive moments. For example, in setting a new way of communicating our work in foundational Australian values, the sector persuasively made the case for aid and development to sit at the heart of Australia's new foreign policy.

During my Presidency, we also began to understand what true partnership really means – knocking down the division between the developed and developing world to create more effective programs and deliver more targeted humanitarian relief.

Working in partnership, ACFID convened the first multi-stakeholder event in Australia on the Sustainable Development Goals (SDGs) which brought the Australian Government to the table. In the same way, the Research for Development Impact (RDI) Network has been instrumental in forging shared learning between NGOs and universities.



ACFID is working from a position of great strength and is well-prepared for the future.

ACFID's capacity to change and respond to emergent challenges is not a matter of chance, but due to consistent evaluation and strengthening of its financial sustainability, governance and ways of working.

It was a privilege being part of ACFID for the celebration of its 50th anniversary. Its rich history – brought together in a book by ANU researcher, Dr Patrick Kilby – made me dwell upon the great responsibility of this role and to think about the future.

ACFID is working from a position of great strength and is well-prepared for the future. Working alongside Marc and his team has been a pleasure. Their innovative work breaks new ground on policy and practice, builds knowledge and capacity with members, and allows them to be an influential advocate on behalf of the sector. ACFID's membership is served extremely well by their work.

I have no doubt my successor will receive the same generous welcome and support I received from my fellow board members and will be inspired by the determination of ACFID and its members to create a more just, equitable and sustainable world. I wish them the very best wishes for the future.

A handwritten signature in black ink that reads "Sam Mostyn".

Sam Mostyn – ACFID's President

# A Message from ACFID's CEO



## Marc Purcell looks across ACFID's work in 2016-17

ACFID is an unusual peak body because it has a hybrid mandate. Unlike other peak bodies who may do one of lobbying, training and regulation, ACFID does all three.

Reflecting this breadth, ACFID's Strategic Plan (2015-20) is ambitious in seeking to work with members to change the public narrative and response to international development; influence the Government's policy and practice; and support the learning and development of ACFID's members as contributors to positive social change.

The past year has seen NGOs buffeted by high levels of disruption. They have operated in environments – at home and abroad – where many assumptions are no longer valid; business models are under strain; and new ways of working are essential. In response, ACFID has sought to build sector capacity and seize opportunities as well as strengthen its own position.

A growing sense of disenfranchisement in Western societies has given rise to populist policy making, which has left public support for official aid contested. In Australia, support and funding for the aid program has fallen to historically low levels. The Federal Government's Foreign Policy White Paper provided ACFID with the opportunity to address that trend and argue for Australia's societal values to underpin our international engagement, with aid and development sitting at the heart of a refreshed policy framework (p.16).

In an era of protracted crises, 2016-17 was no exception. Conflict in Syria, Iraq, South Sudan and Yemen, along with a series of extreme weather events in East Africa, gave rise to the largest number of displaced people since the end of World War II. Coordinating an international appeal between members and the Australian Broadcasting Corporation (ABC), ACFID helped raise public awareness of these crises and advocated successfully alongside the Campaign for Australian Aid for additional humanitarian support from the Australian Government (p.11).

As the humanitarian system becomes increasingly overstretched, ACFID has also worked with members to capture and map the true operating costs of humanitarian NGOs. ACFID's humanitarian priority has also been to drive localisation of response to partners (p.26).



The past year has seen NGOs buffeted by high levels of disruption. They have operated in environments – at home and abroad – where many assumptions are no longer valid; business models are under strain; and new ways of working are essential. In response, ACFID has sought to build sector capacity and seize opportunities as well as strengthen its own position.

ACFID has supported members to innovate and adapt. A specialist course called *Making Change Happen* was run for sector leaders in partnership with La Trobe University's Institute of Human Security (p.27).

In a major effort to implement ever higher standards of governance, public accountability and program integrity, ACFID's Code of Conduct was comprehensively reviewed and an improved architecture and compliance regime adopted by members. In a period of declining trust, it will act as a powerful asset for ACFID's membership (p.24).

ACFID has also strengthened its own position and partnerships by developing an enhanced performance, monitoring and evaluation framework, as well as agreeing a new and more rigorous partnership agreement with DFAT (p.32).

It is fundamental for ACFID to add value to our members' life-changing and life-saving work. In this second year of our strategic plan, ACFID was well-positioned to do just that. I commend our annual report to you as a testament to that work and invite you to explore the stories that have defined 2016-17.

A handwritten signature in black ink that reads "Marc Purcell".

Marc Purcell – ACFID's CEO

# Goal One

## An Engaged Public



Director of Policy and Advocacy, Joanna Pradela, gives an overview of how ACFID is creating an engaged and informed public which actively supports Australia's role in sustainable development and humanitarian action.



Governments around the world are confronting the pressures of rising inequality, entrenched conflicts and protracted refugee and displacement situations, as well as the slow recovery from the global financial crisis and a rising tide of nationalism. In this context, active citizens - individuals and communities that are empowered with knowledge, voice and opportunity - are the best bulwark against an erosion of public goods and a disregard for public values.

ACFID's Strategic Plan outlined a new focus on developing and strengthening an engaged Australian public, which is supportive and knowledgeable on the issues championed by our members. While ACFID has long had a strong public voice, in 2016-17 we scaled up our public facing

activity, differentiating our role from our members while maintaining a complementary message. We believe we are now well placed to create public communications which are targeted, effective and create lasting impact.

This year we also continued our active engagement in areas salient to our membership, including aid volume and policy, Australia's work towards achieving the Sustainable Development Goals (SDGs), and the role and value of NGOs in overseas poverty alleviation.

We worked closely with the Campaign for Australian Aid to ensure the public had the opportunity to engage in issues that matter to them - from Australia's involvement in famine relief to Australia's foreign policy. We also collaborated with the Australian Council for Social Services (ACOSS),



Governments around the world are confronting the pressures of rising inequality, entrenched conflicts and protracted refugee and displacement situations, as well as the slow recovery from the global financial crisis and a rising tide of nationalism. In this context, active citizens - individuals and communities that are empowered with knowledge, voice and opportunity - are the best bulwark against an erosion of public goods and a disregard for public values.

the Global Compact Network Australia (GCNA) and the Sustainable Development Solutions Network (SDSN) to raise the public profile of the SDGs, and to increase public awareness of the actions already underway to deliver on the SDGs by business, civil society, academia and youth.

This year we also used the collective voice of our membership to speak on the untenable situation of Australia's offshore detention regime, the work of human rights defenders, the harms of residential care facilities in developing countries, and the need for greater gender equality in governance positions within the sector.

The stories here capture some highlights of our work this year under strategic goal one.

Above: (L-R) World Vision Chief Advocate, Tim Costello; ACFID's CEO, Marc Purcell; and CARE Australia's CEO, Sally Moyle give their verdict on the 2017-18 Federal Budget in the Senate Courtyard at Parliament House, Canberra, May 2017.

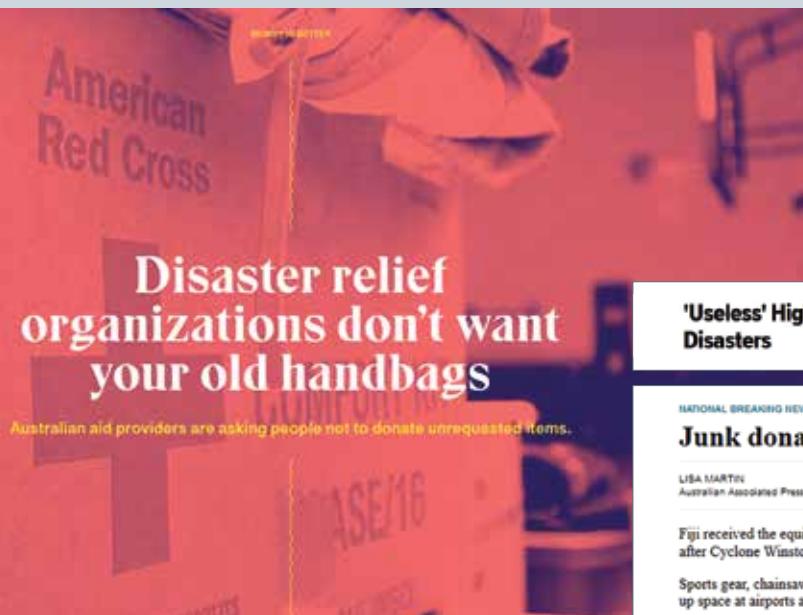
Opposite: ACFID's CEO, Marc Purcell, speaks alongside civil society leaders at the 'People's Budget' lobbying event on the lawns of Parliament House, Canberra, May 2017.

# Gifts-in-kind can be unkind

"Changing this situation required a concerted response from the whole aid sector. ACFID was the best way to engage the sector on a national and regional approach to minimising unwanted donations and giving the Australian community meaningful ways to help."

Jess Lees

Response Manager (Pacific), International Disaster and Crisis Response Unit, Australian Red Cross



Examples of media coverage of the joint launch of the Australian Red Cross report, January 2017.

## 'Useless' High Heels, Handbags, Donated To Fiji After Disasters

NATIONAL BREAKING NEWS

## Junk donations a disaster for cyclone-hit

LISA MARTIN  
Australian Associated Press 11:00AM January 16, 2017



Fiji received the equivalent of 33 Olympic swimming pools worth of donated junk after Cyclone Winston hit last year.

Sports gear, chainsaws, carpets and woolly jumpers were among the items clogging up space at airports and docks.

The unintended consequences of unrequested gifts-in-kind sent during humanitarian crises have been a longstanding challenge for recipient countries, local disaster management offices and ACFID's members. In January 2017, the Australian Red Cross published a seminal report which outlined the implications of unrequested gifts-in-kind during Cyclones Winston and Pam and laid out a path for how they could be reduced.

ACFID partnered with the Australian Red Cross to launch the report and deliver sensitive public messages which encouraged the switch from goods to cash donations. The launch received widespread media coverage in Australia as well as international coverage across Europe, Africa and the United States.

In June 2017, galvanized by the impact of the report and the clear need for sustained action, DFAT approved a new grant for ACFID to comprehensively research unrequested goods sent from Australia. This work will include research on the origin of these goods and the motivations of senders, as well as a communications strategy to curb their quantity. This will include the creation of tested messages, products and tools which can be used by ACFID's members and partners.

# The Campaign for Australian Aid



In 2016-17, the Campaign's research, including focus-group-tested-messaging, helped to ensure that ACFID and the sector were clear in communicating its core values, and ultimately encouraging greater public understanding and support for Australian aid.



*In May 2017, 33 volunteers from across the country met to establish the Campaigners' Network, as part of the Campaign for Australian Aid. The volunteers included state leads, digital leads and core volunteers who joined together for three days of training, planning and network building.*

Four years ago, the Make Poverty History campaign was wound down due to a lack of community interest. The bipartisan aid spending commitment to 0.5% of GNI was abandoned and 64% of the public supported a freeze on aid in the wake of the 2015-16 Federal Budget.

Fast forward to 2017, a new Campaign for Australian Aid has been built under the able leadership of Campaign Director, Tony Milne. It is now backed by over 60 NGOs and 135,000 supporters and a core group of 30 volunteers investing over 300 hours a week into the campaign. Dozens of public figures now support the Campaign including faith leaders, celebrities and business people.

In 2016-17, the Campaign's research, including focus-group-tested-messaging, helped to ensure that ACFID and the sector were clear in communicating its core values, and ultimately encouraging greater public understanding and support for Australian aid.

The Campaign also funded trips for Australian journalists to see ACFID's members working in-country. This successfully created coverage for members and Australia's aid program. The Campaign also focused on raising awareness of the humanitarian crisis in East Africa and Yemen, which drew a strong public response. This, combined with a series of direct representations by campaigners to Parliamentarians, contributed to an increase in Australia's humanitarian response to the crisis.

The attention of the Campaign for Australian Aid will now turn to the next election and building further support for Australian aid and development. Read more about the Campaign's #UptoUs campaign in strategic goal two (p.16).

# International appeals with the ABC



An image from the East Africa and Yemen food crisis appeal which appeared on the ABC appeals website, April 2017.

ACFID works closely with the ABC during international emergencies to provide assurances to the public that, through donating to members, their money is being used effectively.

This year ACFID sought to sustain and enhance the ABC appeals process. ACFID worked with members and the ABC to support the East Africa and Yemen food crisis appeal, providing summarised information and images to the ABC to ensure the situation, appeal and response were reported accurately. This work included helping the ABC deliver stories which both covered the humanitarian response to the crisis, and showed the importance of long-term, sustained development efforts by members to aid recovery.

## Australia's voice on human rights in Myanmar

- Action urged on Myanmar persecution
- Pressure steps up on Suu Kyi
- Australian reverse on Myanmar

Samples of headlines which appeared in Fairfax media which reflect ACFID's campaign for the Australian Government to sponsor the Human Rights Council resolution on Myanmar, March 2017.

Myanmar's transition from military rule to civilian democracy has resulted in social and political upheaval and ethnic violence, most heavily impacting the Rohingya people. Throughout 2016 and 2017, ACFID's members working in Myanmar saw the effects of this upheaval and the resulting constraints on humanitarian access.

Ahead of the 34th meeting of the Human Rights Council (HRC), ACFID urged the Australian Government to support an independent international inquiry into the alleged human rights violations perpetrated against the Rohingya, and to co-sponsor the HRC resolution backing



Prior to the Human Rights Council vote, the Government reversed its initial position and co-sponsored the resolution. As an important regional partner, Australia's voice in condemning alleged human rights violations and supporting further investigation will now be crucial in ending the ongoing persecution in Myanmar.

the recommendations. ACFID argued that Australia should back the key mechanisms of the HRC; respond to the evidence of human rights violations in Myanmar; and act consistently with its aspiration to become a member of the HRC.

Prior to the HRC vote, the Government reversed its initial position and co-sponsored the resolution. As an important regional partner, Australia's voice in condemning alleged human rights violations and supporting further investigation will now be crucial in ending the ongoing persecution in Myanmar.



Nayavutoka village, Ra province, Fiji:  
Vani Domoni (29) and her daughter  
Sailisia (5) are pictured with a hygiene kit  
provided by Oxfam.

Credit:  
Alicja Grocz/Oxfam Australia

# Goal Two

## Australia's Leadership



Director of Policy and Advocacy, Joanna Pradela, describes how ACFID is driving Australia to become a global leader for sustainable development and humanitarian action.



Paper from the inaugural Australian SDGs Summit – Australia's first high-level multi-stakeholder forum to advance national implementation of the SDGs.

To meet the objectives of Goal Two, ACFID's priorities this year have included advocating on the role of Australian aid in the broader foreign policy landscape; climate change and climate finance; humanitarian action and systems reform; maintaining space for civil society; gender; and the SDGs.

In 2016-17, ACFID pursued our climate finance work in collaboration with DFAT, WWF Australia, Oxfam Australia, General Electric Australia and ClimateWorks, hosting a series of roundtables to discuss opportunities and challenges in partnering for maximum climate finance. The roundtables broadened the number of actors included in the climate finance discussion in Australia, and explored areas of potential collaboration - including sustainable food, resilient infrastructure, and energy efficiency. The result was a common view amongst participants of the potential for public funding to enable, incentivise and fill gaps in relation to climate change outcomes. Working with our members to develop and pilot an innovative funding approach for climate adaptation programs is a key goal for ACFID.

Also this year, ACFID continued to coordinate and support the Humanitarian Reference Group (HRG) to engage with the Federal Government on humanitarian policy and regulatory issues. From advancing the

case for Australian NGO engagement in countries like Afghanistan, to informing the approach to implementing the Grand Bargain—agreed at the 2016 World Humanitarian Summit—and particularly the commitment to localisation, ACFID's humanitarian policy agenda has been actively speaking to the important role of civil society organisations in the humanitarian response landscape.

ACFID has also sought to maintain and protect the space for civil society organisations, more broadly. ACFID's sustained work on engaging a DFAT-led contract review process was successful in ensuring that the new contracting processes of DFAT adequately reflected the realities of the work they fund through NGOs. ACFID also continued to work with the international regulatory body the Financial Action Task Force (FATF) to ensure regulations to improve the global response to counterterrorism financing and anti money laundering do not impinge upon the space of civil society. We were pleased to see practices such as sector self-regulation, and ACFID's Code of Conduct specifically, being recognised by the FATF as best practice in preventing the exploitation of nonprofit organisations for criminal purposes.

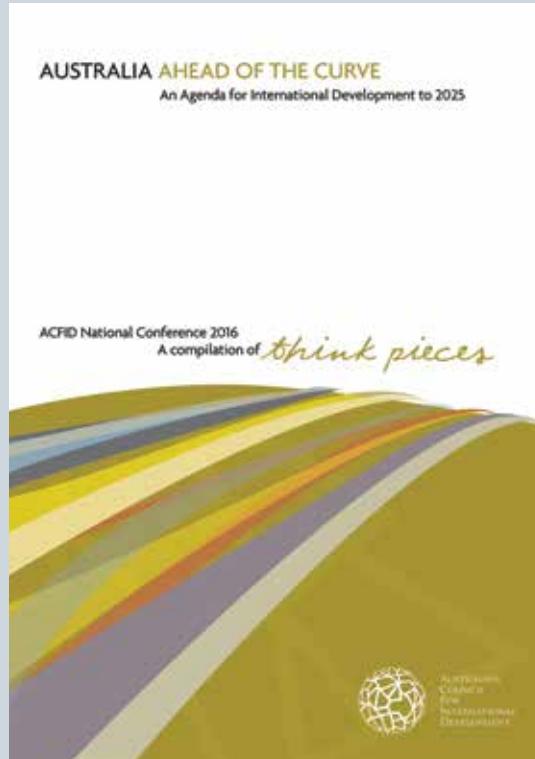
The stories here capture some highlights of our work this year under strategic goal two.

# Australia Ahead of the Curve

# G02



To stimulate a broader and deeper conversation in response to sector disruptions, ACFID initiated *Australia Ahead of the Curve: An Agenda for International Development to 2025*.



*Australia Ahead of the Curve*, a compilation of think pieces from NGO sector leaders, was presented to members at ACFID's 2016 annual conference in October 2016.

"...contributing to this publication... forced me to think about what the future holds for 'development' as we know it, and it was great to read the other contributions. It was also a fantastic example of ACFID playing the role of thought-leader and policy influencer; an invaluable role for any effective civil society platform."

Dr Danny Sriskandarajah  
Secretary General, CIVICUS

ACFID understands that the international development landscape is changing, with conflict, climate change, nationalism, privately financed aid and a shrinking space for civil society challenging the traditional role of international NGOs.

To stimulate a broader and deeper conversation in response to this disruption, ACFID initiated *Australia Ahead of the Curve: An Agenda for International Development to 2025*. The project generated 36 think pieces from politicians, development practitioners, academics and students, sharing bold ideas for Australia's future development agenda.

These submissions kickstarted a discussion about the sector's future and will continue to inform ACFID's advocacy work into 2018 and the next Federal Election.

# A values-based foreign policy for Australia



Building foreign policy on what we really stand for will tell the world a more truthful and greater story

Policy platitudes and narratives are doing us no favours.

**MARC PURCELL**

It's time to move beyond a narrative of aid as a cost, building out a spending we can't afford. We often hear from our leaders that we must prioritise national security, maintaining our international influence, and upholding our values. Without these principles, all our actions are less meaningful, with much less leverage. This is the challenge we face in the world.

"We have had the 'aid is not enough' debate over the last few years. "It does create value," "it's a 'soft power' tool," "it's a way of demonstrating our principles... this acceptance is with increasing frequency." What emerges from this?

The 'values-based foreign policy' is more than just a narrative. It is an approach to foreign policy that, as we have seen in the US and Mexico, can be politically robust. It is a narrative that is frequent in Australia's foreign policy discourse. It is a narrative that has been adopted by many countries around the world.

The 'values-based foreign policy' is more than just a narrative. It is an approach to foreign policy that, as we have seen in the US and Mexico, can be politically robust. It is a narrative that is frequent in Australia's foreign policy discourse. It is a narrative that has been adopted by many countries around the world.

Policy platitudes and narratives are doing us no favours.

**MARC PURCELL**

It's time to move beyond a narrative of aid as a cost, building out a spending we can't afford. We often hear from our leaders that we must prioritise national security, maintaining our international influence, and upholding our values. Without these principles, all our actions are less meaningful, with much less leverage. This is the challenge we face in the world.

"We have had the 'aid is not enough' debate over the last few years. "It does create value," "it's a 'soft power' tool," "it's a way of demonstrating our principles... this acceptance is with increasing frequency." What emerges from this?

The 'values-based foreign policy' is more than just a narrative. It is an approach to foreign policy that, as we have seen in the US and Mexico, can be politically robust. It is a narrative that is frequent in Australia's foreign policy discourse. It is a narrative that has been adopted by many countries around the world.

Policy platitudes and narratives are doing us no favours.

Left: An opinion piece published in Fairfax media by ACFID's CEO Marc Purcell on the importance of a values-based foreign policy and its power in striking a chord with the Australian public, March 2017.

Above: The Campaign for Australian Aid present over 9000 submissions from the public to the Australian Government's Foreign Policy White Paper, March 2017. (L-R) Ricky Keung, Adam Valvasori, Sarah Cannata, Jody Lightfoot, Campaign Director, Tony Milne and Jackson Turner.

When Foreign Minister Julie Bishop announced the Foreign Policy White Paper in November 2016, ACFID drew on themes from *Australia Ahead of the Curve* to formulate its submission.

In doing so, ACFID argued that Australia should work to build peace and human security, deliver sustainable and inclusive growth, promote multilateralism, and champion human rights. Core to our submission was a call for Australia's foreign policy to be guided by values, including giving others a fair-go and compassion for those in need.

To showcase our arguments, ACFID's President Sam Mostyn joined a panel on Global Development at DFAT's Heads of Mission meeting in Canberra in March 2017 and presented the key points from ACFID's submission. ACFID also met with several politicians and ambassadors to expand upon our response.

ACFID's argument that Australia should have a values-based foreign policy which leverages aid and development gained traction in 2017. In her address to the Heads of Mission meeting, Foreign Minister Julie Bishop said the White Paper consultation had "confirmed that in this more competitive and uncertain international environment, we must work differently, we must be bolder and we must be adaptable while true to our values."

In building support for the submission, ACFID also worked with the Campaign for Australian Aid in the development of the #UptoUs campaign. The Campaign generated more than 9000 submissions to the consultation. ACFID's submission to the consultation will continue to play a vital role in guiding our advocacy.

# The inaugural Australian summit on the Sustainable Development Goals



"The SDG Summit was a clear demonstration that the 2030 Agenda is rallying a diverse range of organisations and individuals across Australia to take action on sustainable development."

Ewen McDonald  
Deputy Secretary, DFAT



ACFID, together with the Australian Council of Social Service, Sustainable Development Solutions Network and Global Compact Network Australia, hosted the inaugural Australian SDGs summit in Sydney in September 2016.

ACFID, together with the Australian Council of Social Service, Sustainable Development Solutions Network and Global Compact Network Australia, hosted the inaugural Australian SDGs summit in Sydney in September 2016. The summit brought together over 150 leaders from academia, business, civil society, government and youth to discuss Australia's role in achieving the SDGs at home and abroad.

The Australian Government's representatives at the summit included the Minister for International Development and the Pacific, Senator Fierravanti-Wells, Assistant Minister for Cities and Digital Transformation, Angus Taylor, and DFAT Deputy Secretary, Ewen McDonald.

Above Left: ACFID's President Sam Mostyn addresses delegates at the Australian SDGs summit in Sydney, September 2016.

Above: DFAT Deputy Secretary Ewen McDonald speaks at the SDG summit, Sydney, September 2016.

Multiple sectors of Australian society demonstrated their commitment to the SDGs by handing signed pledges to Minister Fierravanti-Wells and Assistant Minister Taylor. In addition to the outcomes report, a positive result – consistent with ACFID's advocacy – was the announcement that DFAT and the Department of the Prime Minister and Cabinet would jointly convene an inter-departmental committee to look at Australia's response to the SDGs.

In 2017-18, ACFID will continue to work with multi-sectoral partners around the implementation of the SDGs in Australia and through our international engagement.

# ACFID's Electorate Snapshots



Left: (L-R) Senator Patrick Dodson meets with ACFID's Director of Policy, Joanna Pradela, Oaktree's Head of Campaigns, Stacey Batterham and Oaktree's CEO, Sashenka Worsman, February 2017.

Below: (L-R) Senator the Hon Lisa Singh, ACFID's CEO, Marc Purcell, Minister for International Development and the Pacific, Senator the Hon Concetta Fierravanti-Wells, Shadow Foreign Minister, Senator the Hon Penny Wong, Andrew Broad MP, ACFID's President, Sam Mostyn, Shadow Minister for International Development and the Pacific, Senator Claire Moore at the electoral snapshots launch at Parliament House, February 2017.



Early in 2017, ACFID and Micah Australia led an immense collective effort to inform and lobby Members of Parliament and Senators about the importance of international aid. As a result, leaders from across the sector held 66 meetings at Parliament House with MPs, Senators and staffers.



The support of our elected representatives for aid and development is imperative. Following the Federal election, a concerted program of activity was required to brief new representatives.

Early in 2017, ACFID and Micah Australia led an immense collective effort to inform and lobby Members of Parliament and Senators about the importance of international aid. As a result, leaders from across the sector held 66 meetings at Parliament House with MPs, Senators and staffers.

This week-long effort was preceded by the launch of ACFID's electoral snapshots at Parliament House, which documented community support for development in every constituency across the country. The snapshots – launched with cross-party support – showed an increase in support for aid and development amongst individual donors, churches, schools and businesses. As part of its lobbying, ACFID and its partners developed an *Understanding Aid*

paper which gave a clear and concise introduction to Australian and global aid and development.

As well as bringing parliamentarians up-to-speed, ACFID and our members gained a stronger understanding of MP's and Senator's interests and their level of support for aid and development. ACFID will use these insights to guide future political engagement, with the aim of establishing a broader base of knowledge and understanding amongst politicians.

Somali Red Crescent nurse Noor Muhammed runs a mobile health clinic providing medical care to malnourished women and children in rural Somaliland.

Credit: Peter Caton/Australian Red Cross.



# Goal Three Member Influence and Effectiveness



Director of Engagement and Effectiveness, Chris Adams, sets out how ACFID supported its members to become influential agents of change and leaders in development and humanitarian practice, effectiveness and accountability.



ACFID aims to be an influential policy voice, a catalyst for change and a standard bearer for good practice. This applies as much to our members as it does other development actors such as the Australian Government's aid program.

To this end, ACFID uses a mix of standard setting, innovation, capturing and sharing learning, capacity building and leadership development to improve practice and enable change across its diverse and growing membership.

At the start of 2016, ACFID decided to invest in several strategic initiatives which would contribute to the realisation of this strategic goal. These included:

- Capturing the quality principles which inform good development and humanitarian practice in a revised Code of Conduct and associated Quality Assurance Framework;

- Building the capability of our members to act in accordance with these principles and to contribute to sector-wide change;
- Collaborating with an expanding number of development actors to enable change and increase our impact; and
- Identifying and supporting emerging leaders who can help bridge the gap between the current state of the not-for-profit aid and development sector and our longer-term vision for the sector.

## ACFID'S CODE OF CONDUCT

ACFID's Code of Conduct (the Code) aims to improve the outcomes of international development and humanitarian action and increase stakeholder trust by enhancing the transparency, accountability and effectiveness of signatory organisations. In 2016-17



ACFID aims to be an influential policy voice, a catalyst for change and a standard bearer for good practice. This applies as much to our members as it does other development actors such as the Australian Government's aid program.

*Opposite: ACFID's President, Sam Mostyn, hosts a panel with (L-R) Richard Moore, Shalmali Guttal, Dame Meg Taylor and Kerry Graham at ACFID's national conference, October 2016.*

ACFID continued to monitor and improve member compliance with the Code whilst revising the Code itself in response to changes in development practice, community norms and government regulations. Read the story of the review and enhancement of the Code on (p.24).

In examining compliance, an aggregate analysis of Code Self-Assessments showed that self-assessed compliance has continued to increase since 2011 with almost full compliance reported by over 95 percent of ACFID's members. Spot or annual checks conducted during 2016-17 on selected standards also showed increasing compliance over time. These checks verified members' compliance with standards focused on annual and financial reporting; child protection; the separation of development from non-development activity (the latter including political activity and proselytisation); complaints handling; and emergency appeals.

In 2016-17, the Code of Conduct Committee (CCC) dealt with one complaint which was dismissed. The CCC used lessons from this process and from alternative dispute resolution processes more generally to further strengthen its complaints handling policy and procedures. Read more about ACFID's multi-faceted and collaborative approach to increasing compliance in the story about child protection (p.44).

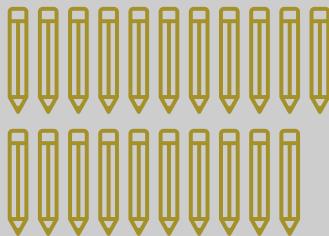
## BUILDING SECTOR-WIDE CAPACITY AND CHANGE

Over the course of 2016-17, ACFID engaged with our members in a variety of ways to build individual knowledge and skills, enhance organisation capacity, and contribute to sector-wide change. These included facilitating access to resources via ACFID's website; creating opportunities for peer-to-peer learning through ACFID's communities of practice; and leading or supporting the design and delivery

## ACFID TARGETED LEARNING INITIATIVES

IN 2016-17 ACFID LED OR SUPPORTED THE DELIVERY OF

**21**



LEARNING-ORIENTATED  
**INITIATIVES**

WHICH ENGAGED MORE THAN  
**1 THOUSAND  
5 HUNDRED**  
PARTICIPANTS



THESE INCLUDED

**4**

E-LEARNING  
**MODULES**

FOCUSED ON THE  
CODE & CHILD  
PROTECTION

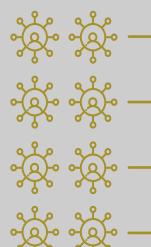


WHICH REACHED  
**558** **PEOPLE**

**8**

**DFAT  
WEBINARS**

ON TOPICS SUCH AS GENDER  
EQUALITY, CHILD PROTECTION  
AND ANCP ACCREDITATION



WHICH REACHED  
**192** **PEOPLE**

**7 WORK  
SHOPS**



FOCUSED ON AN INTRODUCTION  
TO THE SECTOR, GENDER EQUALITY,  
WOMEN, PEACE AND SECURITY, CHILD-  
YOUTH PARTICIPATION & THE SDGS

WHICH  
REACHED

**417** **PEOPLE** +



ACFID'S  
CONFERENCE  
WHICH REACHED  
**335** **PEOPLE**

"IWDA engages actively with the ACFID conference, increasing the number of staff we send each year to support individual professional development and strengthen our organisational learning and exchange. As a Conference Ambassador, I remember thinking it was the greatest challenge in active listening I had ever had! ACFID conference is one great big think tank from start to finish. I wouldn't miss it."

**Joanna Hayter**

CEO, International Women's Development Agency.

of targeted learning initiatives. The latter were delivered via webinars, e-learning modules, workshops, forum and conferences with a view to reaching an expanding number of ACFID's diverse and geographically distributed member agencies, including our smaller members.

In 2016-17, ACFID led or supported the delivery of 21 learning-orientated initiatives which engaged more than 1,500 participants. These included four e-learning modules focused on the Code and child protection which reached 558 people; eight DFAT webinars on topics such as gender equality, child protection and ANCP accreditation which reached 192 people; seven workshops focused on an introduction to the sector, gender equality, women, peace and security, child-youth participation and the SDGs which reached 417 people; and ACFID's Conference which reached 335 people.

Over 2016-17, ACFID focused particularly on building capabilities in innovation, monitoring and evaluation, gender, child protection, humanitarian effectiveness, development leadership and the SDGs. In addition, ACFID – with support from DFAT – also started work on an innovation toolkit which drew on the findings

of ACFID's work on innovation in 2015-16 and which will be web-published, promoted and pilot tested with member agencies and others in 2017-18. This will be supplemented by a monitoring and evaluation toolkit which will draw on the findings of applied research commissioned by ACFID in 2016-17 which focused on how to better capture, integrate and report on evidence of outcomes and impact across different scales.

These initiatives were supplemented by the broad suite of static resources made available to ACFID's members and others through ACFID's website, including through the Resource Library which had 4,965 hits and 1,036 downloads over 2016-17 and a Code-aligned Good Practice Toolkit which had over 13,000 views over the year. They were also supplemented by the peer-to-peer learning which occurs through ACFID's 30 communities of practice which engage more than 1,000 people each year via email, teleconferences, face to face meetings and workshops.

The stories here capture some highlights of our work this year under strategic goal three.

# An enhanced Code of Conduct



The Code revision and consultation process culminated in the ratification of the revised Code and Quality Assurance Framework at a Special General Meeting of ACFID's members on 1 December 2016. The revised Code came into effect on 1 June 2017.



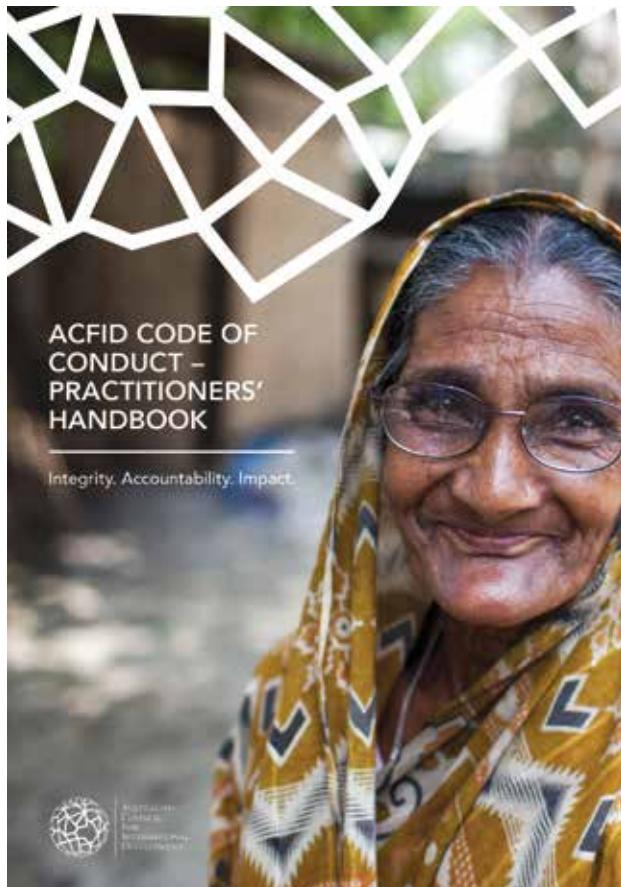
For 20 years, ACFID's members have chosen to regulate their work through ACFID's Code of Conduct. The Code's relevance and applicability to the work of ACFID's member base underpins its strength as a self-regulatory standard. In 2015, as ACFID began its five-yearly review of the Code, significant changes were identified in our sector and the structure of accountability standards. It represented a unique opportunity for a comprehensive review of the Code.

The review process began in October 2015 when ACFID – with support from consultants Learning4Development (L4D) – led an extensive consultation with ACFID's decision-making bodies, communities of practice, membership and external stakeholders, including DFAT and the Australian Charities and Not-for-Profits Commission. This led to the development of a revised Code structure which was tested with ACFID's membership through consultations held in Sydney,

Melbourne and Adelaide, ACFID's Board, the CCC, the Development Practice Committee, and the Code Review Stakeholder Reference Group.

The consultation process saw lively debate across the membership, spanning the approaches we take to our work; how we collaborate with others; how we advance gender equity; and the detail of the scope of the compliance process. The final Code reflects that while ACFID's members work across different programs, different countries and with different approaches, there remains a set of key values and principles that unite the membership.

Following agreement on the overarching architecture for the Code, ACFID and L4D used a similar process to develop the Quality Assurance Framework which now accompanies the revised Code.



Opposite and left: New resources for members and stakeholders were developed as part of the launch of ACFID's new Code of Conduct.

"This comprehensive revision of the Code was a great collaboration between stakeholders and resulted in a very successful outcome, approved overwhelmingly by the membership. We now have a strong and positive Code to guide our accountability for years to come."

**Clare Petre**  
Chair, Code of Conduct Committee

This process culminated in the ratification of the revised Code and Quality Assurance Framework at a Special General Meeting of ACFID's members on 1 December 2016 with the revised Code coming into effect on 1 June 2017.

Between December 2016 and June 2017, ACFID focused on socialising the revised Code with members and other stakeholders and aligning existing guidelines and tools with the revised Code. As our first round of members prepare their code compliance submissions for November 2017, we look forward to working together to achieve this.

# ACFID's localisation journey takes flight



Participants at the Core Humanitarian Standard and Localisation Workshop in Auckland, May 2017.

At the World Humanitarian Summit in May 2016, 30 of the biggest global donors and humanitarian organisations committed to the localisation of humanitarian responses, including a commitment to ensure that by 2020, 25 per cent of humanitarian funding will go as directly as possible to local and national responders.

Following the summit, ACFID and its Humanitarian Reference Group recognised it was time to start hearing from local actors about what localisation means to them.

One year on from the World Humanitarian Summit, ACFID and its sister organisations in the Pacific (PIANGO) and New Zealand (CID), brought together 40 humanitarian actors from nine countries in the Pacific to learn about the Core Humanitarian Standard. ACFID used this opportunity to lead a discussion on what localisation means for the Pacific and how different actors can progress the agenda.

While many of the localisation discussions in Australia and at the international level have focused on funding percentages, the conversations at the workshop in Auckland focused on power.



The word 'power' was used repeatedly to describe the localisation process, with descriptions of localisation including: 'locally led decision making'; 'hand over the power and leadership roles to local actors'; 'handing back the power'; 'empowering local capacity'; and 'leadership and decision making is locally owned and localised'.

The word 'power' was used repeatedly to describe the localisation process, with descriptions of localisation including: 'locally led decision making'; 'hand over the power and leadership roles to local actors'; 'handing back the power'; 'empowering local capacity'; and 'leadership and decision making is locally owned and localised'.

Participants in the workshop identified concrete actions to further the localisation of humanitarian responses, including that:

- Donors should integrate humanitarian response flexibility into development projects;
- Australian NGOs should support national leadership through coordination and umbrella bodies (e.g. National Disaster Management Offices); shift resources to local partners; and provide capacity building for local NGOs in humanitarian response; and
- Pacific civil society should develop a standard for local and national NGOs to set, and evidence, a standard of program quality and accountability, similar to ACFID's Code of Conduct.

"The regional workshop was the first of its kind attended by FCOSS and it was timely as FCOSS is developing a Code of Accountability for Fijian CSOs. We have shared the information from the regional workshop with several of our stakeholders and it has received a large amount of interest. One outcome from the workshop is the development of a guidance note for the Core Humanitarian Standard, which will be tailored to the Pacific, making it user-friendly and easily applicable to the local context."

**Neil Maharaj**  
Executive Director, Fiji Council of Social Services (FCOSS)

## Making Change Happen with La Trobe University

Following a workshop in 2015 by ACFID and La Trobe University which explored emerging responses to disruptive change and the implications for NGOs, ACFID and DFAT supported the La Trobe's Institute of Human Security and Social Change to design and deliver *Making Change Happen* – an innovative professional development program for emerging leaders in the not-for-profit aid and development sector.

The course aimed to identify and support leaders who will act as champions for development effectiveness and who have the knowledge and skills to design, implement and review effective, inclusive development programs in complex settings and develop organisations in ways which are consistent with promoting transformational change.

A total of 45 people from 26 organisations participated in the three modules which were delivered over a nine-month period in 2016-17. The program drew on research conducted by the Development Leadership Program and Overseas Development Institute and a new book – *How Change Happens* - by Oxfam UK's strategic advisor Duncan Green.

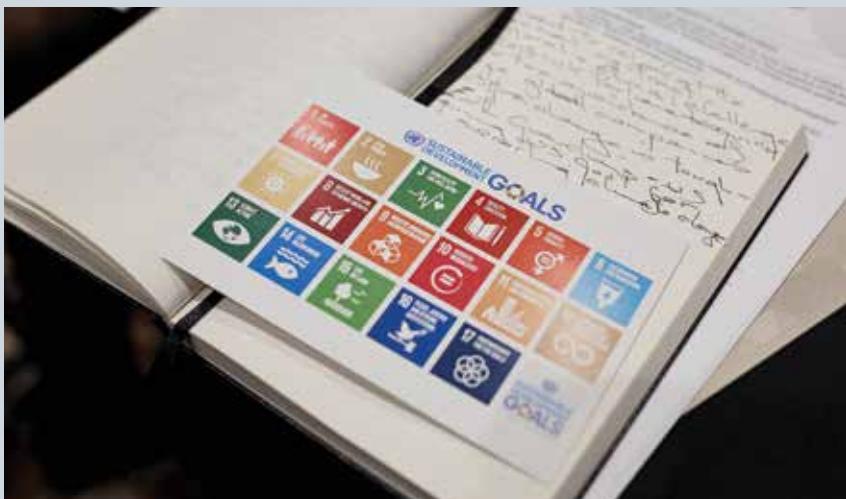
The feedback from program participants was very positive, both in terms of meeting their learning expectations as well as assisting them to contribute to a more effective aid sector. Moving forward, ACFID will work with La Trobe to curate the material developed for the course, explore other delivery options and follow up with participants to assess the longer-term impact of the course.

# Supporting members to engage with complexity

"It's exciting when you have the opportunity to work with people who are passionate about collaborating to effectively create change. We've started a conversation that's shifting thinking about how to achieve transformational development and workshop participants are taking that conversation back to their colleagues."

**Mark Webster**

CEO, Adventist Development and Relief Agency Australia (ADRA)



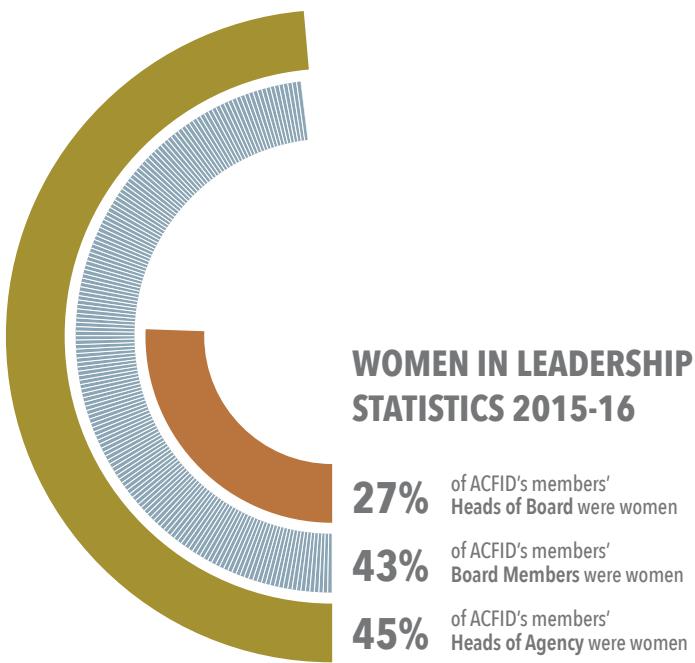
A workshop participant takes notes on the Sustainable Development Goals, April 2017.

Through market research with ACFID's members and a co-designing workshop, ACFID's Development Practice Committee identified that members wanted support to engage fully with the SDGs so they could understand how to work effectively with complexity across multiple goals of the SDGs, with the outcome being transformative change.

The co-designing workshop, held in April 2017, acknowledged that to achieve the ambitious targets embodied in the SDGs we require systemic changes and understanding of the linkages between the sustainable development goals across sectors, time and geography. The workshop also identified the need to be thinking more strategically about who we work with; how we work with them; and the new relationships and approaches that will be needed. Development organisations, businesses and other groups will need to find new ways to work together if we are to achieve the transformational aspiration inherent in the SDGs.

From the initial workshops, the first toolkit being developed by ACFID and the DPC is focusing on Systems Thinking. An open source online manual will be released in 2017 and will be shared freely across workplaces or with partners as a 'train the trainer' tool. A second toolkit on transformational change, identified in the co-creation workshop, is forthcoming in 2018.

# Women's leadership in the aid and development sector



In Australia, the number of women in leadership roles across the private sector, government and NGOs continues to sit at levels well below parity. According to statistics from the Australian Government's Workplace Gender Equality Agency, only 16.3 percent of organisations (non-public sector employers with 100 or more employees) in Australia have a female CEO and 12.9 percent a female Chair of Board.

The choice of CEO sends a powerful message about the kind of organisation you want to be. When it comes to the Australian development sector, however, current figures indicate room for progress.

Since 2012, ACFID has published figures on the number of women holding formal leadership positions within member organisations in our annual statistical survey. While there has been a positive trend in the number of women in leadership since 2012 – with the proportion of female CEOs increasing from 34% in 2012 to 45% in 2017's statistical survey – there is still an underrepresentation of women in leadership positions. This discrepancy is even greater when considering the high number of women employed across the sector.



ACFID will continue to bring a focus to the proportion of women in formal leadership roles through our annual statistical survey, and we will work with members to support women's leadership across the sector through the Women's Leadership Community of Practice.

In response, a resolution was passed at ACFID's 2016 AGM on women's leadership. The resolution recognises that those currently in positions of leadership – regardless of gender – have a special responsibility to use their position to work towards gender equality. It called on CEOs and Boards to pursue a conversation about the ways in which they were currently, and could better, support women's leadership at all levels of their organisation.

Over the course of 2016-17, ACFID has heard from members of all sizes about the actions they have taken in response to the resolution. For example, one small member organisation reaffirmed their commitment to maintaining gender balance in their senior staff and Board membership. Another large member conducted a review of the gender balance and pay rates at all levels of their agency to ensure that women at all levels were being paid equally to their male counterparts.

ACFID will continue to bring a focus to the proportion of women in formal leadership roles through our annual statistical survey, and we will work with members to support women's leadership across the sector through the Women's Leadership Community of Practice.

# Goal Four

## A Strong ACFID



Business Manager, Mark Carpenter, gives an overview of how ACFID has worked to build structures and processes that are strategically focused and support high performance, learning and accountability.



Building a stronger organisation is a perennial focus of ACFID, as we understand a better functioning ACFID will better support our members. This year, we placed emphasis on developing strategic and operational capability through policies, processes, technology, leadership and decision-making.

### SUPPORTING OUR PEOPLE AND CULTURE

In 2016-17, ACFID conducted a review of its ability to create the right internal environment to allow for a diversity of people and ideas, flexibility, and clear decision-making. Through a process of discussions and workshops, staff views were gathered and incorporated into a new People and Culture Strategy, which will support ACFID to develop the enabling environment we require.

Parallel to this process, ACFID conducted a gender audit covering both its internal and external work. The audit provided valuable information about how ACFID is currently meeting its gender goals, and how changes

can be made in future to ensure ACFID's commitment to gender is realised. The recommendations from the gender audit were integrated into the People and Culture Strategy.

This year, in an expansive process of change, ACFID sought to create a workplace which can be accessed no matter where our people are located. Building on a program of modernisation started in 2015, ACFID moved many of its systems and data into the cloud, which has created flexibility for staff, as well as provided for business continuity should anything change within our physical environment.

This year ACFID also implemented Office365, SharePoint and introduced VOIP phone technology, while developing new and better ways for staff to access information from our archives. ACFID also improved its financial technology by introducing a new financial management system – Xero – which is not only more efficient, but includes a much-needed online human resource system.



Over the last 12 months, ACFID has focused particularly on improving its approach to monitoring, evaluation and learning, including through developing change pathways, intermediate outcomes, and measures of change for each of ACFID's strategic goals.

*Opposite: Members of ACFID's Policy and Advocacy Team on an away-day in Yass to discuss the year ahead, December 2016.*

## DEVELOPING A STRONGER FINANCIAL POSITION

Like its members, achieving long-term financial sustainability is a key consideration for ACFID. To this end, this year ACFID continued to explore alternate sources of income, such as the development of corporate partnerships. Crucially, ACFID also focused this year on establishing a new partnership agreement with DFAT. Read more about this on (p.32).

## A NEW PLANNING, MONITORING, EVALUATION, LEARNING AND REPORTING (PMELR) FRAMEWORK

In 2016-17, ACFID institutionalised an integrated approach to its operations through the development of a new PMELR framework. This framework aims to improve ACFID's performance by improving prioritisation and sequencing, capturing learning for improvement, and enhancing accountability to stakeholders.

A key element of the new framework is a rolling two-year operational plan which is aligned with the strategic plan. The operational plan is updated on a regular basis, drawing on the results of quarterly and annual reflections which are aligned with ACFID's annual business cycle. These reflections are then used to track progress, capture lessons, and identify emerging risks and opportunities which are then shared through ACFID's quarterly report to ACFID's board.

Over the last 12 months, ACFID has focused particularly on improving its approach to monitoring, evaluation and learning, including through developing change pathways, intermediate outcomes, and measures of change for each of ACFID's strategic goals.

# DFAT – ACFID partnership agreement

In 2016-17, ACFID renegotiated a new partnership agreement with DFAT and subsequently increased funding for a three-year grant agreement to \$1.1 million over each year. This Partnership Memorandum of Understanding builds on many years of engagement between the Australian Government and ACFID in international development. This has included funding since the 1970s and a formal partnership since 2009.

## ACFID works with the Australian Government to:

- Enhance policy and practice dialogue between DFAT and the Australian NGO sector through ACFID, facilitating a two-way flow of knowledge and ideas to increase development effectiveness; and
- Increase capability, effectiveness and accountability of the Australian NGO development sector, through standard setting and organisational development.

Collaboration on these objectives will focus on the following priority areas over the life of the partnership:

- The 2030 Agenda for Sustainable Development, including the Addis Ababa Action Agenda;
- Climate change;
- Gender equality and empowerment of women and girls;
- Private sector engagement and development;
- Humanitarian response and policy;
- NGO performance and effectiveness;
- Dialogue on aid performance and effectiveness; and
- Innovation

In the agreement, DFAT and ACFID are also committed to dialogue on each other's approaches to communicating the aid program, and its impacts and benefits to the Australian public.



Red Cross volunteers helping their communities rebuild after Cyclone Winston in Fiji, 2016.

Credit: Corinne Ambler/IFRC



Samoa Red Cross aid worker Isaralose and a team of Fiji Red Cross volunteers are helping rebuild toilets in Naboutolu village, Ra province, Fiji after the destruction caused by Cyclone Winston in 2016.

Credit: Corinne Ambler/IFRC

# Annual Statistical Survey

Each year ACFID undertakes a statistical survey of its members to provide insights into their profile and the scope, focus and reach of their work internationally<sup>1</sup>. The data outlined in ACFID's 2017 Annual Statistical Survey is taken from the 2015-2016 financial year.

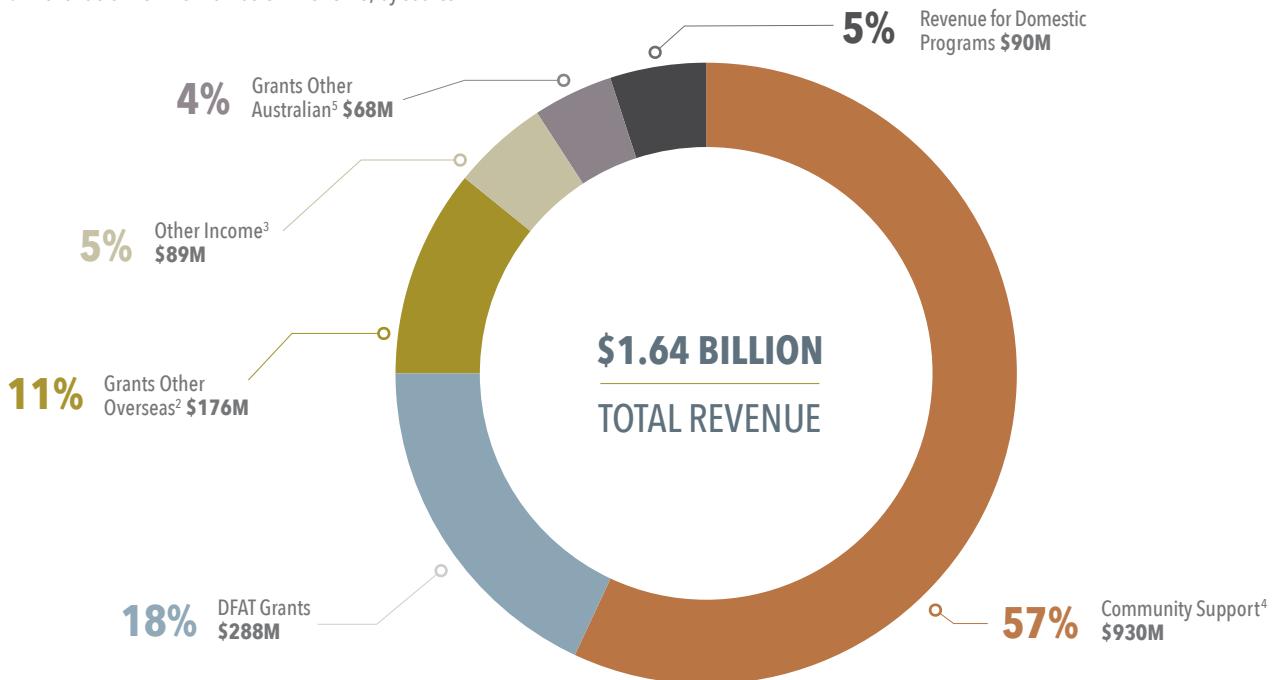
ACFID will be publishing detailed analysis of the statistics in its first 'State of the Sector Report' later in 2017.

## SUPPORT FOR ACFID'S MEMBERS

In 2015-16, community support for development projects – through monetary and non-monetary donations – remained strong, but cuts to the Federal Government's Official Development Assistance (ODA) budget resulted in a decrease in overall revenue for ACFID's members. This was the first time in ten years that the sector's revenue has not increased.

DFAT funding to ACFID's members decreased by 12.5% in one year, from \$329m in 2014-15 to \$288m in 2015-16, and is now at a similar level to 2011-12. The decrease also comes off of a high base from 2014-15 when ACFID's members received an overwhelming response to humanitarian appeals, mainly for the Nepal Earthquake and Cyclone Pam in Vanuatu.

1.1 Revenue of ACFID's members in 2015-16, by source



<sup>1</sup>The financial figures presented in this report is an aggregation of the financials of 123 out of a possible 126 ACFID members surveyed. The aggregated organisational and projects data includes the data of 99 members.

<sup>2</sup>"Grants other Overseas" includes grants sourced from non-Australian institutions, including international

affiliates, multilateral institutions and other non-Australian organisations.

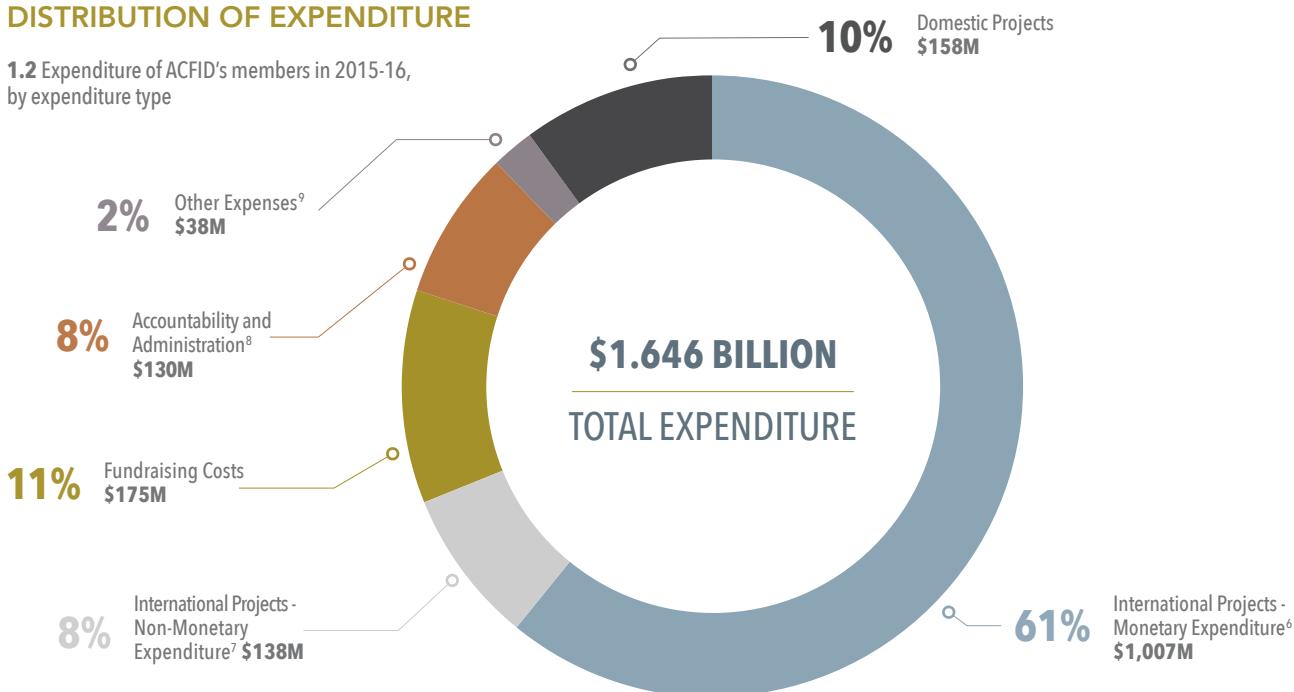
<sup>3</sup>"Other Income" includes investment income, other comprehensive income and income for international political or religious adherence promotion programs.

<sup>4</sup>"Community Support" includes monetary and non-monetary donations, bequests and legacies.

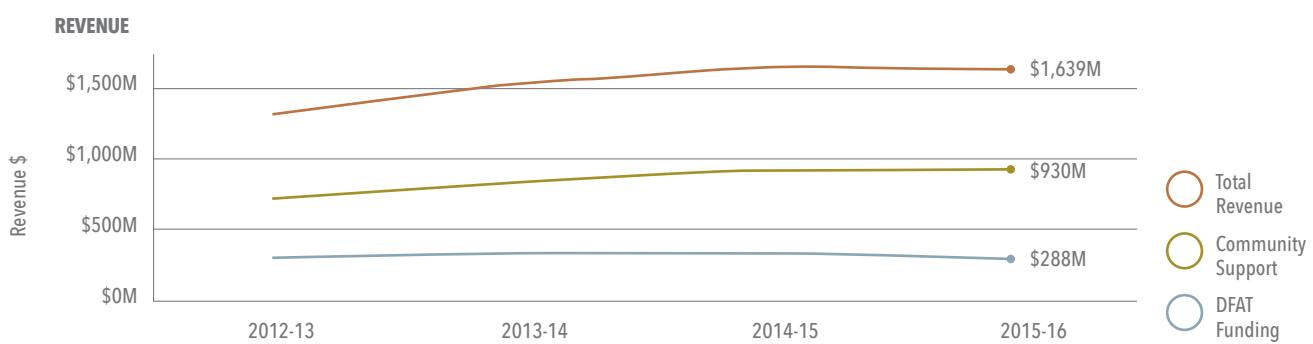
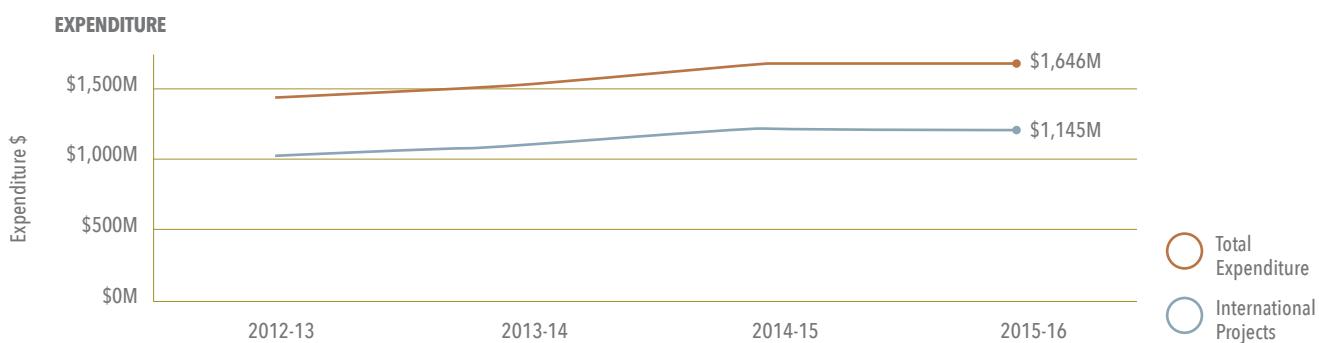
<sup>5</sup>"Grants other Australian" includes grants sourced from all other Australian institutions, including other Australian Commonwealth Government departments or agencies other than DFAT, State Government departments, and other Australian organisations such as philanthropic organisations and corporate entities.

## DISTRIBUTION OF EXPENDITURE

**1.2** Expenditure of ACFID's members in 2015-16, by expenditure type



## REVENUE AND EXPENDITURE OF ACFID'S MEMBERS OVER TIME



<sup>6</sup> "International projects" comprises of expenses on international aid & development programs, program support costs and community education.

<sup>7</sup> "Non-monetary expenditure" mainly included food from the World Food Programme for distribution in emergencies as well as pharmaceutical goods received by World Vision

Australia during the year deployed to Burundi and Ethiopia.

<sup>8</sup> "Accountability and Administration" are costs associated with the overall operational capability of organisation, e.g. audit and accounting services, legal fees, office accommodation and bank charges.

<sup>9</sup> "Other expenses" are costs to offset the value of gifts of goods and services received in kind, as well as any volunteer services or other related expenses.

# ACFID Board 2016-17



AUSTRALIAN  
COUNCIL  
FOR  
INTERNATIONAL  
DEVELOPMENT



Above: (L-R) Christian Nielsen, Helen Szoke, Sam Mostyn, Marc Purcell, Paul O'Callaghan, Denice Cauchi, Claire Rogers, Dermot O'Gorman, Clare Petre (Chair – Code of Conduct Committee), Joanna Hayter, Matthew Maury.

Above Right: (Top to bottom) Brian Doolan, Nigel Spence, Susanne Legana.

ACFID Council delegates the management and conduct of the financial and general affairs of ACFID, other than matters reserved for Council in its Constitution, to its board, which is elected by ACFID's members. The 12-member board comprises a President, a Vice-President (Finance), two Vice-Presidents and eight ordinary members (Directors).

Board members serve three-year terms and are eligible to stand for election again, but may only serve a maximum of 6 years. The President may only serve a maximum of two two-year terms.

## OFFICER BEARERS

### **Sam Mostyn**

President

### **Brian Doolan**

Vice President

Chief Executive Officer

The Fred Hollows Foundation

### **Nigel Spence**

Vice President (Finance)

Chief Executive Officer

ChildFund Australia

### **Helen Szoke**

Vice President

Chief Executive Officer

Oxfam Australia

## DIRECTORS

### **Paul O'Callaghan**

Chief Executive Officer

Caritas Australia

### **Denise Cauchi**

Executive Director

Diaspora Action Australia

### **Joanna Hayter**

Chief Executive Officer

International Women's

Development Agency

### **Susanne Legana**

Deputy Chief Executive Officer

Plan International Australia

### **Matthew Maury**

National Director

TEAR Australia

### **Christian Nielsen**

Executive Director

Live and Learn

### **Dermot O'Gorman**

Chief Executive Officer

WWF Australia

### **Claire Rogers**

Chief Executive Officer

World Vision Australia

# ACFID's Secretariat



## STAFF MEMBERS

Chris Adams	Amrita Malhi
Kate Angus	Anu Mundkur
Gareth Beyers	Elisabeth Parkin
Paul Brunton	Joanna Pradela
Sarah Burrows	Marc Purcell
Mark Carpenter	Alice Ridge
Jocelyn Condon	Sophie Seck
Moti Goode	Ross Slater
Amy Halcon	Philippa Smales
Rebecca Hamilton	Aina Studer
Bethany Hender	Jenny Vaccari
Chris Johnson	Tim Watkin
Raewyn Lans	Pan White (Equity Partners)
Kate MacMaster	Harvey Zhou (Equity Partners)

Above: Back row (L-R): Gareth Beyers, Philippa Smales, Paul Brunton, Anu Mundkur, Amrita Malhi, Harvey Zhou (Equity Partners), Chris Johnson, Tim Watkin. Middle Row (L-R): Jocelyn Condon, Sarah Burrows, Aina Studer, Kate MacMaster, Kate Angus, Ross Slater. Front Row (L-R): Raewyn Lans, Joanna Pradela, Marc Purcell, Alice Ridge, Moti Goode, Rebecca Hamilton.

Absent from photo: Mark Carpenter, Chris Adams, Bethany Hender, Elisabeth Parkin, Sophie Seck, Jenny Vaccari, Pan White (Equity Partners).

# ACFID Awards 2016

ACFID's awards provide an important opportunity to recognise the achievements of those within the Australian aid and development sector who have made a difference to the lives of people experiencing poverty and injustice.



## THE SIR RON WILSON HUMAN RIGHTS AWARD

In 2016, ACFID awarded the Sir Ron Wilson Human Rights Award to former President of the Human Rights Commission, Professor Gillian Triggs, in recognition of her outstanding contribution to advancing human rights.

Following the presentation of the award, ACFID's President, Sam Mostyn, said: "This award acknowledges Professor Triggs's remarkable career in human rights advocacy and her stewardship of the Australian Human Rights Commission. It recognises her tireless work on asylum seekers, detention facilities and ensuring that domestic and international attention has been brought to these issues."

## THE OUTSTANDING CONTRIBUTION TO THE SECTOR AWARD

This award is presented to an individual or organisation that has shown an outstanding contribution to the Australian NGO aid and development sector over an extended period.

The Rev John Deane, Executive Director of the Anglican Board of Mission, received the ACFID Outstanding Contribution to the Sector Award in 2016 for his long service and particularly his time serving on the Committee for Development Cooperation (CDC).

In a letter bestowing the award on Rev Deane, ACFID's President Sam Mostyn said: "Your service on the CDC for 18 of its 41 years make you the longest serving committee member of the Australian Aid Program's longest running stakeholder committee. In doing so, you have engaged with the Australian Government in mediating relations with common sense, good grace and diligence."

## ACFID MEDIA AWARD

The annual ACFID Media Award aims to promote and recognise journalists delivering informed and studied media items about international development and/or humanitarian issues.

Australian Associated Press Canberra political reporter, Lisa Martin, won ACFID's 2016 media award for her coverage of domestic violence in Papua New Guinea. In doing so, ACFID recognised Lisa's substantial contribution to raising awareness of the dire situation faced by women and children in Papua New Guinea who experience domestic violence. Lisa was commended not only for her stories, but also her significant follow up on the key issue, including one-on-one interviews with the Papua New Guinean Prime Minister.

# ACFID Committees



AUSTRALIAN  
COUNCIL  
FOR  
INTERNATIONAL  
DEVELOPMENT

## EXPERT ADVISORY COMMITTEES

Expert advisory committees support the achievement of ACFID's strategic goals through providing advice, leading ideas, informing policy positions and shaping work priorities. Reporting to ACFID's CEO, expert advisory committees are primarily made up of specialists from member agencies but may also include external advisers such as academics or consultants.

### Development Practice Committee

The Development Practice Committee (DPC) is a specialist group of learning and development practitioners from the not-for-profit sector. Their objective is to enhance the development sector's relevance, effectiveness, efficiency and sustainability by leading good practice within the sector; undertaking applied research and development of tools and processes; providing relevant advice to ACFID on key issues around development effectiveness affecting the sector; and engaging with DFAT on development effectiveness practice.

#### Co-chairs

**Matthew Maury**, TEAR Australia  
**Fiona Tarpey**, Australian Red Cross

#### Members

**Kirsten Armstrong**, The Fred Hollows Foundation  
**Lucia Boxelaar**, World Vision Australia  
**Jamie Davis**, Caritas Australia  
**Phil Lindsay**, TEAR Australia  
**Kobi Maglen**, Oxfam Australia  
**Abarna Raj**, Palmera  
**Melinda Spink**, Australian Business Volunteers  
**Mark Webster**, Adventist Development and Relief Agency

#### Advisor

**Dr Linda Kelly**

### Humanitarian Reference Group

ACFID's Humanitarian Reference Group (HRG) provides a mechanism for Australian agencies working in emergency relief and humanitarian assistance to share information, strengthen coordination, and engage in policy dialogue and advocacy to strengthen humanitarian response. HRG members work across a range of areas including protracted crises, disaster risk reduction, humanitarian effectiveness, civil-military engagement, and protection.

The HRG is made up of ACFID's members with significant operational involvement in emergency relief and/or humanitarian issues, who have the capacity to contribute to the work plan of the HRG. Observers to the group also have operational involvement in humanitarian work but have limited capacity to engage and participate fully in the HRG. HRG membership is by agency with primary and secondary agency contacts representing that agency within the group.

#### Co-chairs

**Nichola Krey**, Save the Children Australia  
**Jessica Letch**, Australian Red Cross (6 months)  
**Stephen Ray**, Australian Red Cross (6 months)

#### Members

**Act for Peace** - Yvette Crafti and Geoff Robinson  
**ActionAid Australia** – Michelle Higelin and Carol Angir  
**Adventist Development and Relief Agency** –  
Beryl Hartmann and Murray Millar  
**Australian Lutheran World Service** – Leah Odongo and Chey Mattner  
**Australian Red Cross** – Fiona Tarpey and Louise McCosker  
**CARE Australia** – Stefan Knollmayer and Dientje van Dongen  
**Caritas Australia** - Melville Fernandez and Suzy McIntyre  
**ChildFund Australia** – K. M. Sanwar Ali and Manasi Kogekar  
**Habitat for Humanity**—Sophie Cooke and Megan Krolik  
**Oxfam Australia** – Rebecca Barber (interim representatives during Nicole Bieske's absence) and Meg Quartermaine  
**Plan International Australia** – Evan Davies and Berhe Tewoldeberhan  
**RedR Australia** - Drasko Kraguljac and Heidi Winder  
**Save the Children Australia** - Rohan Kent and Claire Mason  
**World Vision Australia** – Daryl Crowden and Laura Grant

#### Observers

**Anglican Board of Mission** – Julianne Stewart  
**Anglican Overseas Aid** – Alison Preston and Tim Hartley  
**Transform Aid International** – Dan Skehan and Anthony Sell  
**Uniting World** – Michael Constable  
**ACFID Civil Society Liaison seconded to the Australian Civil-Military Centre** – Anu Mundkur  
**CAN DO Coordination Unit** – Geoff Shepherd  
**Director of Australian Humanitarian Partnership Support Unit** – Jason Brown

#### Board HRG Champion

**Dr Helen Szoke**, Oxfam Australia

---

**We would like to acknowledge and thank the following HRG members who have left their agency during 2016-17**

Adam Poulter, CARE Australia; Jacquie Symonds, CARE Australia; Richard Simpson, Oxfam Australia; Henry Parham, Oxfam Australia; Ben Murphy, Oxfam Australia; Ben Fraser, Act for Peace; Aarathi Krishnan, Australian Red Cross; Sarah Ireland, Save the Children Australia (on maternity leave); Richard Young, Manager, Humanitarian Partnership Agreement.

## GOVERNANCE COMMITTEES

### Code of Conduct Committee

ACFID's Code of Conduct Committee (CCC) was established to support the Australian aid and development sector to achieve the highest ethical standards and effectiveness by promoting integrity and best practice in accountability and transparency through ACFID's Code of Conduct.

The CCC operates independently of ACFID's board, with the responsibility of granting, suspending and revoking Code of Conduct signatory status; compliance assessments; and investigating and adjudicating on complaints.

The CCC works with ACFID's board and secretariat to develop and administer the Code of Conduct, promote the Code, and educate signatories about the Code.

### Independent Chair

**Clare Petre**

### Deputy Co-chairs

**Simon Miller**, Save the Children Australia

**Michelle Pearce**, Accounting specialist - Fellow Chartered Accountant

### Members

**Judy Bickmore**, Sight for All

**Greg Cadman**, Global Development Group

**Eva Hall**, Marie Stopes International Australia

**Rebecca MacFarling**, Credit Union Foundation Australia

**Bob Mitchell**, Anglican Overseas Aid

### Specialist appointments

**Julie Mundy**, NGO and partnership specialist

**Prof Simon Rice**, Australian community representative

### Finance and Audit Committee

The purpose of the Finance and Audit Committee is to assist ACFID's board to fulfil their corporate governance and oversight responsibilities in relation to financial reporting, internal control structure, risk management systems and the external audit functions.

### Chair

**Nigel Spence**, Childfund Australia

### Members

**Denise Cauchi**, Diaspora Action Australia

**Miranda Garnett**, Chartered Accountant, Garnett Solutions

**Tony Grieves**, Risk Advisory Services, RSM

### Membership Admissions Committee

The primary purpose of the Membership Admissions Committee (MAC) is to review applications from organisations that want to become members of ACFID and to make recommendations to the CCC and ACFID's board.

### Members

**Eva Hall**, Marie Stopes International Australia

**Simon Miller**, Save the Children Australia

**Julie Mundy**, Marie Stopes International Australia

**Christian Nielson**, Live and Learn

**Helen Szoke**, Oxfam Australia



## Research for Development Impact Network and Committee

The research for Development Impact (RDI) Network is a cross-sector platform for shared learning and action in the international development sector. It is made up of a network of development practitioners, researchers and evaluators.

Strategic leadership and oversight of the RDI Network is provided by the Research for Development Impact Committee (RDI Committee), which consists of NGO and university representatives who provide support, guidance and direction to the Network's core objectives and activities. Committee members contribute significantly to steering the Network's growth, and gain the opportunity to engage closely with Government, academia and NGOs to advance the role of research and evaluation in development policy and practice.

### Co-chairs

**Dr Tessa Hillgrove**, The Fred Hollows Foundation (Leave replacement 2017)  
**Dr Chrisanta Muli**, Oxfam Australia (on Leave 2017)  
**Joanna Pradela**, Australian Council for International Development  
**Prof Juliet Willetts**, University of Technology Sydney

### Members

**Joanne Crawford**, International Women's Development Agency  
**Dr Jane Hutchison**, Murdoch University  
**Dr Patrick Kilby**, Australian National University  
**Dr Elise Klein**, University of Melbourne  
**Dr Robyn Mildon**, Centre for Evidence and Implementation  
**Associate Prof Joel Negin**, University of Sydney  
**Jackie Robertson**, Transform Aid International  
**Associate Prof Kurt Seemann**, Swinburne University  
**Prof Mike Toole**, Burnet Institute

## Campaign for Australian Aid

The Campaign for Australian Aid is an ACFID member-led campaign for all Australians who believe we can and should do more as a nation to end extreme poverty around the world. The Campaign for Australian Aid is not politically aligned and seeks to increase political support for aid from across the political spectrum. The Campaign is led by sector leaders included below:

### Co-chairs

**Tim Costello**, World Vision Australia  
**Marc Purcell**, Australian Council for International Development

### Executive Committee

**Melanie Gow**, World Vision Australia  
**Susanne Legena**, Plan International Australia  
**Nick Martin**, The Fred Hollows Foundation  
**Tony Milne**, Campaign for Australian Aid  
**Sally Moyle**, CARE Australia  
**Paul O'Callaghan**, TEAR Australia  
**Howard Ralley**, CARE Australia  
**Helen Szoke**, Oxfam Australia  
**Ben Thurley**, Micah Australia  
**Mat Tinkler**, Save the Children Australia  
**Sashenka Worsman**, Oaktree

# Communities of Practice

A Community of Practice (CoP) is a group of people who come together to share, learn and collaborate. They are held together by a common interest in a topic and are driven by a desire to solve problems together and develop a body of knowledge.

For ACFID, CoPs play a vital role in contributing to our broader change agenda and to achieving the outcomes articulated in goal three of the Strategic Plan, which sees ACFID's members as influential agents of change and leaders in development, humanitarian practice, NGO effectiveness and accountability.

CoPs continue to grow, bringing together over 1000 individuals from over 100 full and affiliate member organisations.

CoPs are member led and run with the support of two co-convenors and the energy and commitment of interested members. They interact through MYACFID's collaborate platform, an online space for collaboration, planning and information sharing. Included below is a summary of the CoPs and stories of change from this year.

## ABORIGINAL AND TORRES STRAIT ISLANDER PROGRAM

### Co-convenors

Jane Holden, World Vision Australia  
Carl O'Sullivan, Caritas Australia

## AFGHANISTAN

### Co-convenors

Sandra Evaline Chestnutt, Diaspora Action Australia  
Simon Watson, Australian Business Volunteers

## AFRICA

### Convenor

Sally Henderson, ActionAid Australia

## AGRICULTURE, FOOD AND NUTRITION SECURITY

### Co-convenors

Dr Robyn Alders, Sydney University  
Thomas Some, Sydney University  
Celia Grenning, Kyeema Foundation

## BUSINESS NGO PARTNERSHIP

### Convenor

Simon Watson, Australian Business Volunteers

## CHILD RIGHTS

### Co-convenors

Mark Kavenagh, Childfund Australia  
Laura Healy, The Fred Hollows Foundation

## CLIMATE CHANGE

### Co-convenors

Stacey Sawchuk, ActionAid Australia  
Melissa Bungcaras, ActionAid Australia

## CONVENORS

### Co-convenors

Saidee Singson, Reledev Australia  
Sarah Shter, World Vision Australia

## DISASTER RISK REDUCTION

### Co-convenors

Elsa Carnaby, Oxfam Australia  
Stacey Sawchuk, ActionAid Australia

## EDUCATION

### Co-convenors

Nicole Rodger, Plan International Australia  
Richard Greeves, Childfund Australia

## ETHICAL RESEARCH

### Convenor

Dr Philippa Smales, RDI Network

## FINANCE

### Co-convenors

Ashley Humphries, TEAR Australia  
Andrew Cameron, CARE Australia

---

## GENDER EQUITY

### Co-convenors

**Michelle Higelin**, ActionAid Australia  
**Sarah Shteir**, World Vision Australia

## HEALTH AND NUTRITION

### Co-convenors

**Susan Anderson**, World Vision Australia  
**Alison Macintyre**, WaterAid Australia

## HUMAN RESOURCES

### Co-convenors

**Gaye Wealthy**, Plan International Australia  
**Shu Hui Yap**, RedR Australia

## IMAGES AND MESSAGES

### Convenor

**Maureen Bathgate**, Oxfam Australia  
**Charlotte Strong**, Plan International Australia

## INDONESIA

### Convenor

**Paul Toni**, WWF Australia

## INFORMATION TECHNOLOGY

### Co-convenors

**Dr Luke Van Leeuwen**, The Fred Hollows Foundation  
**Bandula Gonsalkorale**, Childfund Australia

## INNOVATION

### Convenor

**Aarathi Krishnan**, Australian Red Cross

## MIDDLE EAST

### Convenor

**Darren Raeburn**, World Vision Australia

## NEPAL

### Co-convenors

**Eleanor Trinchera**, Caritas Australia  
**Phillip Morris**, International Nepal Fellowship

## MYANMAR

### Co-convenors

**Mark Deasey**, Australian Volunteers International  
**Robert Kilpatrick**, Partners Relief and Development Australia

## PACIFIC

### Co-convenors

**Anne Lanham**, Australian Doctors International  
**Bronwyn Tilbury**, International Women's Development Agency

## PAKISTAN

### Convenor

**Casey McCowan**, The Fred Hollows Foundation

## SECURITY RISK MANAGEMENT

### Co-convenors

**Ram Ramzan**, Australian Volunteers International  
**Brendon Boucher**, Australian Red Cross

## SEXUAL RIGHTS IN DEVELOPMENT

### Co-convenors

**Dr Gillian Fletcher**, La Trobe University  
**Dennis Altman**, La Trobe University

## SMALL MEMBER

### Co-convenors

**Denise Cauchi**, Diaspora Action Australia  
**Jackie Lauff**, SportMatters

## SRI LANKA

### Co-convenors

**Sharon Edington**, Act for Peace  
**Min Wah Voon**, Oxfam Australia

## SYRIA

### Co-convenors

**Nicole Bieske**, Oxfam Australia  
**Sarah Ireland**, Save the Children Australia

## URBAN

### Co-convenors

**Megan Krolik**, Habitat for Humanity  
**David Sweeting**, Save the Children Australia

## WASH

### Co-convenors

**Luke Lovell**, WaterAid Australia  
**David Shaw**, WaterAid Australia

# ACFID's Child Rights Community of Practice

'Residential Care and Orphanages in International Development' – position paper by the ACFID Child Rights Community of Practice.



"By drawing from the expertise of members and leveraging ACFID's leadership position, we were able to see the CoP's paper adopted as a formal ACFID position paper. This has proven instrumental to broad reaching advocacy efforts, including the inclusion of orphanage trafficking in the Australian Modern Slavery Act Inquiry. ACFID has continued to work closely with the CR CoP as this advocacy has unfolded, bringing critical perspectives into the debate as well as amplifying the voices of members. It's been both a strategic and enjoyable partnership."

**Rebecca Nhep**  
CEO International Programs, ACCI Relief

ACFID's Code of Conduct Committee is in its third and final year of a concerted strategy to increase awareness of child protection issues amongst members and enhance members' compliance and good practice in this critical area.

A key component of this work has been addressing concerns related to children in institutional residential care, as data indicates there has been a rapid growth in the number of these facilities. The issues specifically relate to:

- The number of children in these facilities whose parents are still alive;
- Whether these agencies have the legal right to assume and retain custody of children whose parents are still alive;
- Proselytisation within these facilities; and
- Whether agencies admitting children into care do so in alignment with the UN Convention on the Rights of the Child and UN Alternative Care Guidelines, or whether these placements constitute a violation of children's rights.

ACFID's resolution at its 2016 Annual General Meeting called on members to ensure they are not contributing towards the unnecessary institutionalisation of children, and further called on the Australian Government to address the issues contributing to the overuse of residential care overseas within Australia's aid program.

ACFID's Child Rights Community of Practice (CR CoP) responded to this issue through focusing on improving NGO understanding and taking up the issue in its advocacy. This work led to the CR CoP publishing the position paper *Residential Care and Orphanages in International Development* earlier this year, which examined risks to children, the global situation, statistics and research, and used this information to call for a review of the current allocation of resources and services.

Building on the strength of the CR CoP position paper, ACFID worked with the CR CoP to produce a compelling submission to the Federal Government's Inquiry into Establishing a Modern Slavery Act in Australia.

Following these actions, members reached out to the CR CoP requesting tools and guidance to assist their organisations shift away from institutionalised care models.

Momentum is building on this issue, and the cumulation of efforts by our members is being heard. This was evident as Senator Linda Reynolds called upon ACFID's CR CoP to speak at the inquiry. Supporting this work is our members involvement in Rethink Orphanages and its associated public campaigning. The CR CoP now has a dedicated and ambitious work plan which seeks to affect permanent change in DFAT, the ACNC and our own membership.

# ACFID's Aboriginal and Torres Strait Islanders Community of Practice

On 21 - 22 November 2016, ACFID's Aboriginal and Torres Strait Islander CoP hosted a forum in Canberra called *Stories of Change through Effective Development Practice*. The 90 participants included a broad mix of not-for-profit, community and government representatives.

The forum was an opportunity to learn about effective community-led development practices around Australia and to explore what works in different contexts. It was held in response to the many voices calling for improved engagement, policy frameworks and community-led solutions for Aboriginal and Torres Strait Islander communities.

Some of the shared themes in the presentations and discussions included community-led decision making, subsidiarity and flexible project design. One of the most powerful presentations came from participants of the Kanyirninpa Jukurrpa's Martu Leadership Project in the Pilbara. This highly regarded initiative, supported by World Vision Australia, illustrates how flexible community-led design can give rise to profoundly significant benefits which may not be foreseen at project commencement.

A significant forum outcome was collaborative discussions between development practitioners, community representatives and the many attendees from the Department of the Prime Minister and Cabinet. This dialogue acknowledged the importance of community-led development whilst exploring the accountability and other practical implementation issues associated with this approach.

ACFID published a *Stories of Change through Effective Development Practice Report* to document learnings from the forum.

Whilst the history of Indigenous community-led development has had many missteps and false starts in recent decades, there does appear to be a growing impetus for substantive change. This forum was a small but significant signpost in that journey.



STORIES OF CHANGE THROUGH EFFECTIVE DEVELOPMENT PRACTICE  
ACFID Aboriginal and Torres Strait Islander Community of Practice



'Stories of Change through Effective Development Practice' - report by the ACFID Aboriginal and Torres Strait Islanders Community of Practice

# Submissions, reports and major forums

## SUBMISSIONS

### November 2016

ACFID's submission to the Senate Select Committee Inquiry into the serious allegations of abuse, self-harm and neglect of asylum seekers in relation to the Nauru Regional Processing Center

### January 2017

ACFID's submission to the 2017-18 Federal Budget

### February 2017

ACFID's submission to the Parliamentary Joint Committee on Corporations and Financial Services Inquiry into whistleblower protections in the corporate, public and not-for profit sectors

ACFID's submission to the Australian Foreign Policy White Paper Taskforce

### May 2017

ACFID's analysis of the 2017–18 Federal Budget

ACFID's Child Rights Community of Practice submission to the Federal Government's Inquiry into establishing a Modern Slavery Act in Australia

## PAPERS AND REPORTS

### July 2016

ACFID's Urban Community of Practice report: *Prosperous and Sustainable Cities for All - An Australian Development Agenda for Urbanisation in the Asia Pacific*

### August 2016

Development Bulletin Vol. 77: *Evidence and Practice in an Age of Inequality - collated papers from the 2015 ACFID University Network Conference*

### September 2016

Joint outcomes report: *Australian SDGs Summit - On the road to implementation*

### October 2016

Outcomes statement: *ACFID-DFAT Gender Equality Workshop: Ending violence against women*

ACFID's Compendium Publication: *Australia Ahead of the Curve - A Future Development Agenda for Australia to 2025*

ACFID - Oaktree practice note: *Youth participation in development*

DFAT - ACFID Partnership Memorandum of Understanding

ACFID-Diaspora Learning Network Conference outcomes report: *Diasporas in action – Working together for peace, development and humanitarian action*

### November 2016

*Fourth Annual Civil Society Report Card*

### December 2016

ACFID's Child Rights Community of Practice position paper: *Residential care and orphanages in international development*

### February 2017

ACFID's introduction to Australian and global development: 'Understanding Aid'

### April 2017

ACFID's Aboriginal and Torres Strait Islanders Community of Practice 2016 Forum report: *Stories of change through effective development practice:*

### May 2017

Summary of research: *Localisation in the Pacific: Inhibitors and enablers*

### June 2017

ACFID's Revised Code of Conduct  
Outputs of Localisation Workshop (Pacific)

## MAJOR FORUMS AND MEETINGS

### July 2016

ACFID Member Information Forums  
*Sydney, Melbourne, Brisbane and Canberra, 26 July - 5 August*

### August 2016

Green Climate Fund Pacific Regional Workshop  
*Suva, 1 - 4 August*

Introduction to the Sector Workshop  
*Melbourne, 30 August*

### September 2016

Joint ACFID, DFAT, WWF Australia and Oxfam Australia Roundtable on Climate Finance  
*Canberra, 5 September*

Australian SDG Summit with ACFID, SDSN, WACOSS and UN Global Compact  
*Sydney, 7 September*

ACFID and La Trobe Institute for Human Security and Social Change: Making Change Happen Professional Development Program, Unit 1  
*Melbourne, 14 - 15 September, 19 October and 15 November*

Engineers Without Borders National Council Event – SDG Panel  
*Canberra, 16 September*

ACFID Development Practice Committee Co-Creation Workshop on SDG Engagement  
*Canberra, 20 September*

Global Coalition of NPO's meeting: Enhancing Effective Implementation of FATF Standards and Nonprofits  
*London, 20 - 22 September*

Diaspora Learning Network Conference: Diasporas in Action – Working together for peace, development and humanitarian action  
*Melbourne, 26 - 27 September*

### **October 2016**

ACFID-DFAT Gender Equality Workshop: Ending Violence against Women  
*Canberra, 12 October*

Annual Civil Society Dialogue on Women, Peace and Security  
*Canberra, 13 October*

ACFID's National Conference  
*Melbourne, 26 - 27 October*

### **November 2016**

Stories of Change through Effective Development Practice: ACFID's Aboriginal and Torres Strait Islanders Community of Practice 2016 Forum  
*Canberra, 21- 22 November*

Sustainable Business Australia and WWF- Australia Sustainable Development Goals Australia Conference  
*Sydney, 30 November*

### **December 2016**

ACFID – Special General Meeting  
*Canberra, 1 December*

Humanitarian Advisory Group and Center for Humanitarian Leadership Symposium - the Future of Humanitarian Action: The World Humanitarian Summit and beyond  
*Melbourne, 2 December*

### **February 2017**

ACFID and La Trobe Institute for Human Security and Social Change: Making Change Happen Professional Development Program, Unit 2  
*Melbourne, 7 - 8 February, 7 - 8 March and 30 March*

Foreign Policy White Paper Consultation  
*Melbourne, 7 February*

ACFID's Introduction to the Sector Workshop  
*Melbourne, 7 - 8 February*

DFAT-NGO Forum on Human Rights  
*Canberra, 9 February*

Roundtable discussion on the Foreign Policy White Paper for the Parliamentary Group on Population and Development  
*Canberra, 13 February*

Parliamentary briefing round  
*Canberra, 13 - 14 February*

Launch of ACFID's Electorate Snapshots  
*Canberra, 14 February*

Presentation to DFAT's Civil Society Network  
*Canberra, 24 February*

### **March 2017**

ACFID's Introduction to the Sector Workshop  
*Melbourne, 7 - 9 March*

Australian Civil - Military Interaction Workshop: Delivering 'Joined-up' Government: Achieving the Integrated Approach to Offshore Crisis Management'  
*Sydney, 19 - 24 March*

### **April 2017**

The Development Practice Committee Pilot Workshop on Systems Thinking and Collaboration for the SDGs  
*Sydney, 12 - 13 April*

ACFID, La Trobe Institute for Human Security and Social Change and Collaboration for Impact: Making Change Happen Professional Development Program, Unit 3  
*Melbourne, 19 - 20 April*

### **May 2017**

Launch of the Fourth Annual Civil Society Report Card on Australia's National Action Plan on Women, Peace and Security  
*Canberra, 11 May*

ACFID Member Information Forums  
*Brisbane and Sydney, 19 and 31 May*

ACFID-CID-PIANGO Core Humanitarian Standard Workshop  
*Auckland, 23 - 24 May*

ACFID-CID-PIANGO Regional Pacific Localisation Workshop  
*Auckland, 25 May*

### **June 2017**

ACFID's Member Information Forum  
*Melbourne, 1 June*

RDI Conference: Partnering for Impact on Sustainable Development: collaboration, coordination and solidarity  
*Sydney, 13 - 14 June*

ACFID-DFAT Gender Equality Workshop: Women's Leadership  
*Canberra, 27 June*

# Financial Report for the year ended 30 June 2017

For the period ended 30 June 2017, the report illustrates that ACFID has a strong balance sheet to support the financial sustainability of the organisation. The actual full year financial position is \$78,275 in surplus, comparing with the original zero neutral budget.

The balance sheet shows:

- Total Assets of \$3,813,732 most of which are liquid. Current cash holdings are \$1,979,217 with an additional \$192,941 accounts receivable (including a \$172k invoice to DFAT which has been paid in July 2017) and \$42,150 prepayments. The Total Fixed Assets' closing written down value (CWDV) at 30 June 2017 is \$1,599,424.
- Total Liabilities of \$978,307 which predominately relates to unspent funds for special projects \$688,712, current liabilities relating to staff \$245,990 and liabilities relating to GST -\$5,845. Non-current liability related to staff is \$17,382. Outstanding trade creditors are only \$23,625.

- Total cash position is \$1,979,217. Special project funding balance is \$688,712. The net cash position for ACFID is \$1,290,505 at 30 June 2017.

ACFID also continued to deliver on several technology investments during 2016-17 which included:

- Moving our email and information management systems into the 'cloud' using Microsoft's Office365 and SharePoint systems;
- Moving from MYOB server/desktop to Xero – cloud based financial management system; and
- Replacing current old desktops and moving to Microsoft Surface Pro tablets to allow a greater mobility for our staff and a principle to work anywhere – anytime.

The focus on enabling technology to benefit business continuity and our disaster contingency plans will continue in 2017-18.

**Mark Carpenter**  
**Business Manager**

**Australian Council for International Development Incorporated**

ABN: 54 645 667 467

Your Board submit the financial report of the Australian Council for International Development Incorporated (the Council) for the financial year ended 30 June 2017.

**Board Members**

The names of board members throughout the year and at the date of this report are:

Sam Mostyn (President)	Dermot O'Gorman
Nigel Spence (Vice President - Finance)	Claire Rogers
Brian Doolan (Vice President)	Christian Nielsen
Helen Szoke (Vice President)	Susanne Legena
	Matthey Maury
	Joanna Hayter
	Denise Cauchi
	Paul O'Callaghan

**Principal Activities**

The principal activities of the Council during the year were to provide an effective forum for encouraging networking and inter-agency cooperation among non-government organisations working in the field of development assistance and development education and to represent these views to Government.

**Significant Changes**

No significant change in the nature of these activities occurred during the year.

**Operating Result**

The operating result for the Council amounted to a surplus of \$78,275.  
(2016: surplus \$160,164).

Signed in accordance with a resolution of the Members of the Board.

  
Sam Mostyn  
(President)

  
Denise Cauchi  
(Acting Vice President - Finance)

Dated this 15th day of September 2017

**STATEMENT OF PROFIT AND LOSS AND COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 30 JUNE 2017**

	Note	2017	2016
		\$	\$
<b>Revenue</b>			
Members subscriptions including code of conduct fees		1,533,809	1,443,694
DFAT services contracts		900,000	900,000
Grants - other Australian		771,425	551,309
Investment income		13,806	36,835
Other income	2	195,238	188,627
<b>Total Revenue</b>		<b>3,414,278</b>	<b>3,120,465</b>
 <b>Expenditure - Domestic Programs Expenditure</b>			
Member services		1,903,511	1,845,043
Accountability and administration (including governance management)		642,700	514,483
Fundraising costs			
- Public		-	-
- Government		38,955	25,930
- Multilateral		6,705	5,237
- Private		-	18,299
Other specific program costs		744,132	551,309
		<b>3,336,003</b>	<b>2,960,301</b>
Operating result		78,275	160,164
Other comprehensive income		-	1,035,256
<b>Total Comprehensive Income</b>		<b>78,275</b>	<b>1,195,420</b>

During the financial year ended 30 June 2017 and 30 June 2016, there were no amounts included for the following categories: Donations and Gifts, Bequests and Legacies, Other Overseas Grants, Revenue and Expenditure for International Political or Religious Adherence Promotion Programs, International Aid and Development Programs expenditure.

During the financial years ended 30 June 2017 and 30 June 2016:

- There was no non-monetary expenditure; and
- The Council did not receive any international aid or development revenue.

The accompanying notes form part of these financial statements.

## STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2017

	Note	2017	2016
		\$	\$
<b>Assets</b>			
<b>Current Assets</b>			
Cash and cash equivalents		1,979,216	1,912,354
Trade and other receivables		192,941	8,521
Other		42,149	38,138
<b>Total Current Assets</b>		<b>2,214,306</b>	<b>1,959,013</b>
<b>Non-Current Assets</b>			
Property, plant and equipment		1,338,512	1,363,770
Intangibles		260,912	219,821
<b>Total Non-Current Assets</b>		<b>1,599,424</b>	<b>1,583,591</b>
<b>Total Assets</b>		<b>3,813,732</b>	<b>3,542,604</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Accounts payable and other payables		67,555	64,622
Provisions		204,658	155,196
Unearned revenue		688,712	540,713
<b>Total Current Liabilities</b>		<b>960,925</b>	<b>760,531</b>
<b>Non-Current Liabilities</b>			
Provisions		17,382	24,923
<b>Total Non-Current Liabilities</b>		<b>17,382</b>	<b>24,923</b>
<b>Total Liabilities</b>		<b>978,307</b>	<b>785,454</b>
<b>Net Assets</b>		<b>2,835,425</b>	<b>2,757,150</b>
<b>Equity</b>			
Asset revaluation reserve		1,035,256	1,035,256
Retained surplus		1,800,169	1,721,894
<b>Total Equity</b>		<b>2,835,425</b>	<b>2,757,150</b>

At the end of the financial year, there was no balance in the following categories: Inventories, Assets held for sale, Investment Property, Non Current Asset Trade and Other Receivables, Other Financial Assets, Other Non-Current Assets, Borrowings, Current Tax Liabilities and Other Financial Liabilities.

The accompanying notes form part of these financial statements.

## STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2017

	Note	Retained Surplus	Asset Revaluation Reserve	Total
		\$	\$	\$
<b>Balance at 1 July 2015</b>		1,561,730	-	1,561,730
<b>Comprehensive income</b>				
Net surplus for the year		160,164	-	160,164
Other comprehensive income for the year - asset revaluation			1,035,256	1,035,256
<b>Balance at 30 June 2016</b>		1,721,894	1,035,256	2,757,150
<b>Comprehensive income</b>				
Net surplus for the year		78,275	-	78,275
<b>Other comprehensive income</b>		-	-	-
<b>Balance at 30 June 2017</b>		1,800,169	1,035,256	2,835,425

The accompanying notes form part of these financial statements.

## **STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2017**

	Note	2017	2016
		\$	\$
<b>Operating activities</b>			
Government grants and other receipts		3,693,377	3,653,042
Interest received		13,806	36,835
Payments to suppliers and employees		(3,309,534)	(3,031,628)
Payments made to the ATO		(197,031)	(213,668)
Net cash provided by/(used in) operating activities		<u>200,618</u>	<u>444,581</u>
<b>Investing Activities</b>			
Payments for property, plant and equipment		(133,756)	(224,610)
Net cash (used)		<u>(133,756)</u>	<u>(224,610)</u>
Net movement in cash and cash equivalents		66,862	219,971
Cash and cash equivalents on hand at beginning of financial year		1,912,354	1,692,383
Cash and cash equivalents on hand at end of financial year		<u>1,979,216</u>	<u>1,912,354</u>

The accompanying notes form part of these financial statements.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2017**

**Note 1 Basis of preparation of the Concise Financial Report**

**Basis of Preparation**

The concise financial report is an extract of the full financial report for the year ended 30 June 2017. The concise financial report has been prepared in accordance with Accounting Standard AASB 1039: Concise Financial Reports, the Associations Incorporation Act 1991 and the ACFID Code of Conduct reporting requirements (for further information on the Code please refer to the ACFID Code of Conduct Guidance Document available at [www.acfid.asn.au](http://www.acfid.asn.au)).

The financial statements, specific disclosures and other information included in the concise financial statements are derived from and are consistent with the full financial report of the Australian Council for International Development Incorporated (the Council). The concise financial statements cannot be expected to provide as detailed an understanding of the financial performance, financial position and financing and investing activities of the Council as the full financial report.

A full version of the Council financial statements are available on the ACIFD website.

**Note 2 Other Income**

	2017	2016
	\$	\$
<b>Operating activities</b>		
Services Rendered	129,966	99,078
Conference and seminar fees	65,272	89,549
Other revenue	195,238	188,627

**Note 3 Subsequent Events**

No events have occurred after balance date that require disclosure or inclusion in the concise financial statements.

**Note 4 Operating Activities**

The Council is the co-ordinating body for about 100 Australian non-government organisations working in the field of overseas aid and development. The Council represents members throughout Australia, but operates primarily in the Australian Capital Territory.



**To the Members of the Australian Council for International Development Incorporated**

**Report on the Concise Financial Report**

**Opinion**

In our opinion, the concise financial report of the Australian Council for International Development Incorporated for the year ended 30 June 2017:

- (a) Is consistent with the full annual financial statements that have been audited by us and in respect of which we have issued an independent audit report dated 15 September 2017 that was not subject to any qualification; and
- (b) With the exception that the concise financial report is not accompanied by discussion and analysis from management or the Board to assist the understanding of members, complies with Accounting Standard AASB 1039: Concise Financial Reports.

The accompanying concise financial report of the Australian Council for International Development Incorporated, which comprises the statement of profit or loss and comprehensive income, the statement of financial position as at 30 June 2017, statement of changes in equity and cash flow statement for the year then ended, related notes and the Board report, are derived from the audited financial report of the Australian Council for International Development Incorporated for the year ended 30 June 2017. The concise financial report does not contain all of the disclosures required by the Australian Accounting Standards and

accordingly, reading the concise financial report is not a substitute for reading the audited financial report.

**Board's Responsibility for the Concise Financial Report**

The Board is responsible for the preparation of the concise financial report in accordance with Accounting Standard AASB 1039 Concise Financial Reports and for such internal control as the Board determine are necessary to enable the preparation of the concise financial report.

**Auditor's Responsibility**

Our responsibility is to express an opinion on the concise financial report based on our procedures which were conducted in accordance with Auditing Standard ASA 810 Engagements to Report on Summary Financial Statements. We have conducted an independent audit, in accordance with Australian Auditing Standards, of the financial report of the Australian Council for International Development Incorporated for the year ended 30 June 2017. We expressed an unmodified audit opinion on that financial report in our report dated 15 September 2017. The Australian Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report for the year is free from material misstatement.

## INDEPENDENT AUDITOR'S REPORT

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the concise financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the concise financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Council's preparation of the concise financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Our procedures

included testing that the information in the concise financial report is derived from, and is consistent with, the financial report for the year, and examination on a test basis, of audit evidence supporting the amounts and other disclosures which were not directly derived from the financial report for the year. These procedures have been undertaken to form an opinion whether, in all material respects, the concise financial report complies with AASB 1039 Concise Financial Reports.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Vincents Assurance & Risk Advisory**



**Peter Sheville**  
**Director**

15 September 2017

**canberra. brisbane. sydney. melbourne. gold coast**

Level 7, AMP Tower, 1 Hobart Place, Canberra ACT 2600 t 61.2 6274 3400 f 61.2 6274 3499  
GPO Box 680, Canberra ACT 2601 w [www.vincents.com.au](http://www.vincents.com.au)

Liability limited by a scheme approved under Professional Standards Legislation other than for acts or omissions of financial services licensees.

assurance & risk advisory | forensic services | insolvency & reconstruction

# Acknowledgements

ACFID would like to thank its partners at the Department of Foreign Affairs and Trade.



**Australian Government**  
**Department of Foreign Affairs and Trade**

ACFID also greatly appreciates the assistance provided by the following individuals, companies and organisations:

Accuteque (Anne Smyth and Lesley Thornton)

Agileware

Anna Noonan (Independent consultant on research ethics)

ANU Development Policy Centre  
(Terence Wood and Camilla Burkot)

Australian Charities and Not-for-Profits Commission

Australian Civil-Military Centre

Australian Transaction Reports and Analysis Centre

CentreRED IT

Charity and Security Network

Collaboration for Impact (Kerry Graham and Liz Skelton)

Daphnee Cook (Communications consultant)

Dr Juliet Hunt (Independent consultant on gender and development)

Equity Partners

Gary Anderson (IT Support)

Global Coalition of Non-Profit Organisations

James Butler (CSIRO)

Jo Hall (Independent consultant on monitoring and evaluation)

Joan Johnson (Independent consultant on organisational development)

La Trobe Institute of Human Security and Social Change (Chris Roche, Linda Kelly)

Learning4Development (Jo Thomson and Belinda Lucas)

Maya Cordeiro (Independent consultant on monitoring and evaluation)

Michaela Cosijn (CSIRO)

Millpost

Mutual Brokers

Natalie MacDougall (Research Assistant)

Osky Interactive

QUT Canberra

Redback Conferencing

Rob Lee, Staff Photographer

Rosalind David (Independent consultant on monitoring and evaluation)

Stephanie Thoo (Independent consultant on innovation)

Strategy Matters (Jan Cossar)

Web Girl (Kristen Sinclair)

Xavier Hennekinne, (HR consultant)

ACFID expresses its thanks to staff who left the organisation in 2016 - 17:

Naomi Gilbert

Sophie Green

Stephanie Koorey

Deborah Nesbitt

Dan Sybaczynskyj

ACFID also expresses warm appreciation for the assistance it has received from:

**Our interns:**

Tricia Cerone

Laura Mendoza Garcia

Sumati Maharjan

Sachini Muller

Nuwan Peiris

Lara Rizka

**Our conference support staff:**

Rebecca Hingley

## ACFID MEMBER ORGANISATIONS

### FULL MEMBERS

ACC International Relief  
 Act for Peace - NCCA  
 ActionAid Australia  
 Action on Poverty  
 Adara Development Australia  
 ADRA Australia  
 Afghan Australian Development Organisation  
 Anglican Aid  
 Anglican Board of Mission - Australia Limited  
 Anglican Overseas Aid  
 Anglican Relief and Development Fund Australia  
 Asia Pacific Journalism Centre  
 Asian Aid Organisation  
 Assisi Aid Projects  
 Australasian Society for HIV, Viral Hepatitis and Sexual Health Medicine  
 Australia for UNHCR  
 Australia Hope International Inc.  
 Australian Business Volunteers  
 Australian Doctors for Africa  
 Australian Doctors International  
 Australian Himalayan Foundation  
 Australian Lutheran World Service

Australian Marist Solidarity Ltd

Australian Medical Aid Foundation

Australian Mercy

Australian Red Cross

Australian Respiratory Council

AVI

Beyond the Orphanage

Birthing Kit Foundation (Australia)

Brien Holden Vision Institute Foundation

Bright Futures Child Aid and Development Fund (Australia)

Burnet Institute

Business for Millennium Development

CARE Australia

Caritas Australia

CBM Australia

ChildFund Australia

CLAN (Caring and Living as Neighbours)

Credit Union Foundation Australia

Daughters of Our Lady of the Sacred Heart Overseas Aid Fund

Diaspora Action Australia

Diplomacy Training Program

Door of Hope Australia Inc.

Edmund Rice Foundation (Australia)

EDO NSW

Engineers without Borders

Every Home Global Concern

Family Planning New South Wales

Fairtrade Australia New Zealand

Food Water Shelter

Foresight (Overseas Aid and Prevention of Blindness)

Fred Hollows Foundation, The

Global Development Group

Global Mission Partners

Good Shepherd Services

Good Return

Grameen Foundation Australia

Habitat for Humanity Australia

Hagar Australia

HealthServe Australia

Heilala\*

Hope Global

Hunger Project Australia, The

International Children's Care (Australia)

International Christian Aid and Relief Enterprises

International Needs Australia

International Nepal Fellowship (Aust) Ltd

International River Foundation

International Women's Development Agency

Interplast Australia & New Zealand

Islamic Relief Australia

KTF (Kokoda Track Foundation)

Kyeema Foundation

Lasallian Foundation

Leprosy Mission Australia, The

Live & Learn Environmental Education

Love Mercy Foundation

Mahboba's Promise Australia

Marie Stopes International Australia

Marist Mission Centre

Mary MacKillop International

Mary Ward International Australia

Mercy Works Ltd.

Mission World Aid Inc.

MIT Group Foundation

Motivation Australia

Murdoch Children's Research Institute

## LIST OF ACFID'S MEMBERS

MAA (Muslim Aid Australia)	Royal Australasian College of Surgeons	WWF-Australia	University of Melbourne – School of Social and Political Sciences
Nusa Tenggara Association Inc.	Salesian Missions	YWAM Medical Ships	University of New South Wales- International
Oaktree Foundation	Salvation Army (NSW Property Trust)	<b>AFFILIATE MEMBERS:</b>	University of Queensland – Institute for Social Science Research
Opportunity International Australia	Save the Children Australia	Australian Federation of AIDS Organisations	University of Sydney – Office of Global Engagement
Our Rainbow House*	Service Fellowship International Inc.	Australian National University – School of Archaeology and Anthropology, College of Arts and Social Sciences	University of the Sunshine Coast – International Projects Group
Oxfam Australia	School for Life Foundation	Deakin University – Alfred Deakin Research Institute	University of Technology, Sydney – Institute for Sustainable Futures
Palmera Projects	SeeBeyondBorders	La Trobe University – Institute of Human Security and Social Change	University of Western Australia – School of Social Sciences
Partner Housing Australasia*	Sight For All	Murdoch University – School of Management and Governance	Vision 2020
Partners in Aid	So They Can	Refugee Council of Australia	Western Sydney University-School of Social Sciences and Psychology
Partners Relief and Development Australia	Sport Matters	RMIT - Centre for Global Research	* Denotes Interim Full Member ** Denotes Interim Affiliate Member
People with Disability Australia	Surf Aid International	Swinburne University of Technology Centre for Design Innovation	List of full and affiliate members as of June 2017
PLAN International Australia	Tamil Rehabilitation Organisation Australia	Transparency International Australia	
Quaker Service Australia	TEAR Australia		
RedR Australia	Transform Aid International (incorporating Baptist World Aid)		
Reledev Australia	UNICEF Australia		
RESULTS International (Australia)	Union Aid Abroad-APHEDA		
Royal Australian and New Zealand College of Ophthalmologists	UnitingWorld		
	WaterAid Australia		
	World Vision Australia		

All of ACFID's members are signatories to ACFID's Code of Conduct, which is a self-regulatory code of good practice. Our members are committed and fully adhere to the principles in ACFID's Code of Conduct, conducting our work with transparency, accountability and integrity.

If you believe a signatory organisation has breached ACFID's Code of Conduct, you can lodge a complaint with the ACFID Code of Conduct Committee at [code@acfid.asn.au](mailto:code@acfid.asn.au). More information about how to make a complaint can be found at [www.acfid.asn.au](http://www.acfid.asn.au)

Complaints about the conduct of ACFID as well as feedback on this Annual Report, and on ACFID's operations more generally, can be sent to [main@acfid.asn.au](mailto:main@acfid.asn.au) or in writing to:

Business Manager ACFID,  
Private Bag 3,  
DEAKIN ACT 2600.

All complaints will be acknowledged and a response will be provided.



AUSTRALIAN  
COUNCIL  
FOR  
INTERNATIONAL  
DEVELOPMENT

**Cover photo:** Julian Tung/CARE

School girls in Tanna, Vanuatu, wash their hands at a new hand-washing station installed by CARE. CARE has also installed toilets which include private washing facilities so girls can manage their menstrual hygiene in private.

💻 <https://acfid.asn.au>

✉ [main@acfid.asn.au](mailto:main@acfid.asn.au)

📞 +61 2 6285 1816

🐦 [twitter.com/ACFID](https://twitter.com/ACFID)

ƒ [www.facebook.com/ACFID](https://www.facebook.com/ACFID)

📍 ACFID, 14 Napier Close, Deakin, ACT 2600

